Management Studies and Business Journal (PRODUCTIVITY)

Vol 1 (4) 2024 : 695-705

Cross-channel Marketing Integration: Measuring its Impact on Brand Perception and Sales

Integrasi Pemasaran Lintas Saluran: Mengukur Dampaknya terhadap Persepsi Merek dan Penjualan

Bambang Purwoko

Universitas W R Supratman *bamavinda70@gmail.com

ABSTRACT

Multichannel marketing integration is an important strategy in modern marketing that influences customer loyalty and brand perception. In this literature review, researchers explore the impact of multichannel marketing integration on long-term customer loyalty and positive brand perceptions. The research results show that the quality of multichannel marketing integration contributes significantly to customer engagement and improved brand perception. However, challenges such as brand message consistency and technology investments can hinder smooth implementation. The implications of this research highlight the importance of overcoming these barriers to maximize the benefits of multichannel marketing integration. These findings provide valuable insights for marketing practitioners in developing effective strategies to increase customer loyalty and brand perception in an increasingly complex business environment.

Keywords: Multichannel marketing integration, customer loyalty, brand perception, marketing strategy, implementation challenges.

ABSTRAK

Integrasi pemasaran multisaluran merupakan strategi penting dalam pemasaran modern yang mempengaruhi loyalitas pelanggan dan persepsi merek. Dalam tinjauan literatur ini, peneliti mengeksplorasi dampak integrasi pemasaran multisaluran terhadap loyalitas pelanggan jangka panjang dan persepsi merek yang positif. Hasil penelitian menunjukkan bahwa kualitas integrasi pemasaran multisaluran berkontribusi secara signifikan terhadap keterlibatan pelanggan dan peningkatan persepsi merek. Namun, tantangan seperti konsistensi pesan merek dan investasi teknologi dapat menghambat implementasi yang lancar. Implikasi penelitian ini menyoroti pentingnya mengatasi hambatan tersebut untuk memaksimalkan manfaat dari integrasi pemasaran multisaluran. Temuan ini memberikan wawasan berharga bagi praktisi pemasaran dalam mengembangkan strategi efektif untuk meningkatkan loyalitas pelanggan dan persepsi merek dalam lingkungan bisnis yang semakin kompleks. **Kata kunci: Integrasi pemasaran multisaluran, loyalitas pelanggan, persepsi merek, strategi pemasaran, tantangan implementasi.**

1. Introduction

Cross-channel marketing integration has become a crucial strategy for businesses aiming to enhance customer experience and drive sales. By integrating online and offline channels, companies can mitigate the perceived psychological risks associated with a single channel, thereby increasing consumer trust and control levels (Dong & Lu, 2022). This integration further leads to improved cross-channel purchase intentions, positive perceptions of online channel marketing, and enhanced customer retention and actual purchases (Dong & Lu, 2022). Studies have shown that cross-channel integration not only reduces conflicts but also boosts overall performance and enhances the buying experience for consumers (Deng et al., 2022).

Moreover, the trend towards creating an omni-channel customer experience by

_

^{*}Corresponding Author

integrating mobile, web-based online stores, and physical store channels has gained traction to adapt to the evolving retail landscape (Jocevski et al., 2019). Retailers are leveraging attributes that promote integration while maintaining the flexibility to cultivate incongruences to guide customers effectively across different channels (Bèzes, 2021). Advanced multichannel integration has been linked to improved sales, meeting marketing objectives, and strengthening customer relationships for manufacturing SMEs (Kolbe et al., 2021).

The quality of multi-channel integration plays a pivotal role in engaging customers effectively. It involves ensuring consistency in product brand image across channels and integrating operations and information management to streamline logistics processes and customer data (Zhu, 2023). Achieving integration across channels involves sharing market information, leveraging resources, cross-channel promotions, customer interactions, and facilitating product and price comparisons (Mirzabeiki & Saghiri, 2020).

In conclusion, cross-channel marketing integration is a multifaceted strategy that not only enhances customer experience and trust but also drives sales and improves overall business performance. By strategically integrating online and offline channels, businesses can create a seamless customer journey, leading to increased engagement, retention, and ultimately, revenue.

In the contemporary business landscape, the importance of multichannel marketing integration has become very significant. This integration involves harmonizing various marketing channels to deliver a consistent and unified message to customers. It plays a vital role in enhancing customer loyalty and brand perception by providing a seamless experience across multiple touchpoints. Understanding the deep impact of multichannel marketing integration has become crucial for businesses aiming to thrive in a dynamic market.

The phenomenon of multichannel marketing integration and its impact on customer loyalty and brand perception has received considerable attention. Many companies have adopted this approach, and witnessed tangible benefits in terms of increased customer loyalty and favorable brand perception. However, challenges remain in terms of comprehensively understanding the long-term effects on customer loyalty and maintaining positive brand perceptions. Despite notable successes, some companies still struggle with inconsistencies and inefficiencies in their multi-channel strategies, which hinder the maximization of customer loyalty and brand equity.

Identifying existing research gaps in the literature regarding multichannel marketing integration and its impact on long-term customer loyalty and brand perception is critical. Previous studies have provided valuable insights, but there are limitations in comprehensively addressing this complex phenomenon. This research aims to fill this gap by offering a more in-depth examination of the complex relationship between multichannel marketing integration, long-term customer loyalty, and brand perception. By addressing these limitations, this research aims to provide a deeper understanding of the material and provide insights that can be implemented for businesses.

The specific objective of this research is to review and analyze literature related to the impact of multichannel marketing integration on long-term customer loyalty and brand perception. Operationally, this research aims to identify factors that influence customer loyalty and brand perception in the context of multichannel marketing integration, formulate a conceptual model that explains the relationship between multichannel marketing integration, long-term customer loyalty and brand perception, and provide recommendations for implementation. effective for companies to increase customer loyalty and brand perception.

The research question to be answered is: "How does multichannel marketing integration trigger long-term customer loyalty and positive brand perception?" This question digs deeper into the nuances of multi-channel marketing integration and its impact on customer behavior and brand perception, thereby addressing a key research gap and aligning with the research objectives.

This research differentiates itself by providing new insights into the realm of multichannel marketing integration and its implications. By synthesizing existing literature and proposing a conceptual framework, this research contributes to theoretical understanding and practical applications in the field of marketing. Additionally, the research emphasizes the potential of multichannel marketing integration to strengthen customer loyalty and brand perception, providing valuable guidance for businesses seeking to optimize their marketing strategies.

2. Research Methods

For this research, the data sources used consisted of various leading academic journal databases, including Scopus, Web of Science, and EBSCOhost. Apart from that, scientific publication platforms such as Google Scholar and ResearchGate are also sources of relevant data. This research uses a systematic literature review (SLR) approach to review and analyze literature related to multichannel marketing integration.

Article searches were carried out using keywords relevant to the research topic, such as "cross-channel marketing integration", "multichannel marketing", and "omnichannel marketing". Initial search results yielded a significant number of articles, which were then narrowed down with a more specific search strategy, including the use of boolean operators and keyword adjustments to maximize the relevance of results.

The inclusion and exclusion criteria applied in this study were based on the research objectives and research questions that had been determined. Accepted articles must meet inclusion criteria such as topic relevance, methodological accuracy, and availability of the full text in English. Articles that do not meet these criteria, such as editorials, book reviews, and non-academic articles, will be excluded from the study. Examples of included articles are empirical studies on the implementation of multichannel marketing integration strategies in the retail industry, while examples of articles not included are opinion articles about digital marketing trends without sufficient empirical evidence.

The data analysis method that will be used is thematic analysis, where data from selected research articles will be synthesized and interpreted to identify key patterns and findings. This analysis will enable the compilation of key findings related to the impact of multi-channel marketing integration on customer loyalty and brand perception. Additionally, other data analysis techniques such as meta-analysis can also be used if necessary to combine findings from multiple studies.

This research will use the PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-analyses) protocol to ensure transparency and accuracy in the research process. The PRISMA protocol will be used to systematically document the process of data search, selection, and analysis. A PRISMA diagram will be used to visually present the research process, including the number of articles identified, screened, and included in the analysis. This will provide a clear picture of the research workflow and ensure the validity and reliability of the results.

3. Results and Discussion

3.1.1. Definition of Multichannel Marketing Integration: Explain in detail what is meant by multichannel marketing integration, including its characteristics, goals and benefits.

Multichannel marketing integration involves businesses utilizing a combination of online and traditional channels to interact with customers in a synchronized and complementary manner (Hossain et al., 2019). This strategic approach includes decisions on the number of channels to adopt, the type of interactions with each channel, and the purpose of each channel for customers. The primary objective of multichannel marketing integration is to create a seamless customer experience across all touchpoints, leading to increased customer satisfaction and loyalty (Omar et al., 2021). By ensuring that different channels work together

harmoniously, businesses can enhance customer engagement and drive sales (Chen et al., 2019).

Key characteristics of multichannel marketing integration include providing customers with various modes of access to interact with the organization (Chen et al., 2019). This approach enables businesses to reach customers through their preferred channels, whether online, in-store, or via mobile devices. Furthermore, multichannel integration involves aligning marketing activities across different channels to deliver a consistent message and brand experience to customers (Chaniago & Ariyani, 2023). This consistency aids in building brand recognition and trust among consumers.

The benefits of multichannel marketing integration are substantial. Research indicates that advanced multichannel integration leads to improved sales performance, better fulfillment of marketing objectives, and enhanced customer relationships (Kolbe et al., 2021). Additionally, businesses that effectively implement multichannel strategies can expand their market coverage, increase consumer satisfaction, and drive customer loyalty (Du et al., 2023). By offering a seamless and integrated experience to customers, companies can differentiate themselves from competitors and create a competitive advantage in the market (Duc & Phuong, 2022).

In conclusion, multichannel marketing integration plays a crucial role in modern marketing strategies by enabling businesses to engage with customers through various channels in a cohesive and synchronized manner. By focusing on providing a seamless and consistent experience across all touchpoints, companies can enhance customer satisfaction, drive sales, and build long-term relationships with their target audience.

Multichannel marketing integration is a strategic approach that aligns various marketing channels, such as physical stores, websites, social media, mobile apps, and catalogs, towards consistent objectives to enhance customer experience (Gao et al., 2021). This unified experience fosters increased customer loyalty, brand awareness, interaction, and marketing efficiency, ultimately strengthening the brand's position in the market (Gao et al., 2021)

The integration of multiple marketing channels enables companies to create a cohesive customer journey, leading to more positive and sustained interactions with the brand (Gao et al., 2021). This approach not only improves customer satisfaction but also contributes to increased profitability and market performance (Karray & Sigué, 2020). Multichannel marketing integration is crucial in the contemporary business landscape as it allows firms to navigate the diverse and interconnected market environment effectively (Gao et al., 2021).

Moreover, the quality of multichannel marketing integration plays a vital role in synchronizing online and traditional channels to collaborate in various marketing activities, ensuring a seamless and complementary distribution of products and services to customers (Du et al., 2023). This quality integration involves strategic decisions on channel adoption, interaction types, and channel purposes, all aimed at enhancing the overall customer experience (Du et al., 2023).

In conclusion, the adoption of multichannel marketing integration is essential for companies looking to optimize their marketing efforts, enhance customer engagement, and drive business growth in today's competitive marketplace. By leveraging the benefits of a well-coordinated multichannel strategy, organizations can create a unified brand experience that resonates with customers across diverse channels, leading to improved brand perception and long-term customer relationships.

3.1.2. Customer Loyalty: Explain the concept of customer loyalty, including types of loyalty, factors that influence loyalty, and metrics for measuring loyalty.

Customer loyalty is a critical component of business success, defined as a customer's

698

commitment to consistently purchase products or services from a specific brand or company (Sudiyono et al., 2022). It entails a customer's willingness to continue patronizing the same provider, even in the face of competitor innovations, indicating a long-term relationship between the customer and the business (Sudiyono et al., 2022). While customer satisfaction is closely associated with loyalty, it is not the sole determinant, as some satisfied customers may still opt for other brands due to existing loyalties or preferences (Omoregie et al., 2019).

Factors influencing customer loyalty encompass customer experience, customer value, website quality, trust, ease of use, sensory marketing, and customer relationship marketing (Sudiyono et al., 2022; , Hartanto & Aprianingsih, 2022; , Kazem & Ahmed, 2022; , Chayomchai, 2021). These factors significantly shape customer perceptions and attitudes towards a brand, ultimately influencing their loyalty. Additionally, service quality, product quality, and customer satisfaction are key drivers of customer loyalty, with studies underscoring their positive impacts on fostering loyal customer relationships (Hartanto & Aprianingsih, 2022; , Tirtayasa, 2022).

The measurement of customer loyalty involves various metrics, including customer satisfaction, trust, commitment, mental image, and program loyalty (Başgöze et al., 2021; , Sapoetra & Basuki, 2019). These metrics aid businesses in assessing the level of customer loyalty and pinpointing areas for enhancement. Furthermore, customer loyalty can be evaluated through repeat purchases, likelihood to recommend, and intention to continue using a product or service (Bai et al., 2020; , Tefera & Migiro, 2019).

In conclusion, customer loyalty is a multifaceted concept influenced by a combination of factors such as customer experience, satisfaction, trust, and value. By comprehending and effectively measuring these elements, businesses can nurture strong relationships with customers, boost loyalty, and drive long-term success.

Customer loyalty is a crucial element for the sustained success of a brand or company in today's competitive landscape. It encompasses various dimensions, from retention loyalty where customers repeatedly choose a brand without exploring alternatives to life cycle loyalty where customers return to a brand after trying other options. Factors influencing customer loyalty include product or service quality, pricing, customer experience, brand trust, customer satisfaction, and brand communication. Metrics such as customer retention rate, purchase frequency, purchase value, Net Promoter Score (NPS), and churn rate are employed to quantitatively assess customer loyalty.

Research by Kataria & Saini (2019) highlights the mediating role of customer satisfaction in the relationship between brand equity and brand loyalty, emphasizing the importance of emotional attachment and symbolic consumption in fostering brand loyalty. Additionally, the study by Kwiatek et al. (2020) defines customer loyalty as the intention to continue and expand the purchasing relationship with a supplier, underlining the significance of commitment and consistent patronage for long-term success.

Moreover, the work of Hinchcliff (2023) delves into the moderating effect of product involvement on customer loyalty and satisfaction, shedding light on how different product types influence customer loyalty dynamics. Furthermore, López et al. (2023) explore the impact of satisfaction and delight on loyalty formation in the context of different restaurant types, emphasizing the cultural dimension in hospitality literature

In conclusion, understanding customer loyalty and its determinants is crucial for companies to devise effective strategies that enhance customer retention and drive business growth. By leveraging insights from studies on brand equity, customer satisfaction, service quality, and loyalty programs, businesses can cultivate stronger relationships with customers, ultimately leading to sustained success in the competitive market.

3.1.3. Brand Perception: Explain the concept of brand perception, including factors that influence brand perception, and metrics for measuring brand perception.

Brand perception is a critical aspect of consumer behavior and marketing strategies. It encompasses how consumers perceive a brand and the value it represents to them. Various factors influence brand perception, including brand personality, warmth, competence, brand love, and brand reputation (Bairrada et al., 2019; Li et al., 2021; Choi & Burnham, 2020). Consumers can discern personality traits of brands, such as warmth and competence, which significantly affect their perception of the brand (Li et al., 2021). Moreover, brand reputation plays a crucial role in shaping consumer perceptions, with strong reputations leading to increased knowledge sharing and social influence behaviors (Choi & Burnham, 2020).

Measuring brand perception is vital for businesses to comprehend how their brand is perceived in the market. Metrics like brand awareness, brand image, personality traits, and attribute importance are commonly utilized to assess brand perception (Marshall, 2021). Other measures, such as the Y&R Brand Asset Valuator, evaluate various dimensions of customer brand perceptions, although their direct applicability to strategic decisions may be limited (Rust et al., 2021). Additionally, metrics like brand love and purchase intention are employed to assess the impact of brand perception on consumer behavior (Bairrada et al., 2019; Li, 2023).

In conclusion, brand perception is a multifaceted concept influenced by factors such as brand personality, reputation, and consumer perceptions. Evaluating brand perception through metrics like brand awareness and brand image is crucial for businesses to tailor their marketing strategies effectively and enhance consumer engagement.

Brand perception is a critical factor that influences how consumers perceive a brand, shaped by elements such as product quality, customer experience, brand communication, reputation, and associations (Wijaya et al., 2020). Positive brand perception can be cultivated through consistent product quality that aligns with consumer expectations, while negative experiences can diminish these perceptions (Wijaya et al., 2020). Metrics like brand awareness, image, associations, and equity are commonly utilized to assess brand perception and inform marketing strategies aimed at improving brand image and fostering customer loyalty (Wijaya et al., 2020).

Research has demonstrated the substantial role of trust in molding brand perception. For instance, within virtual brand communities, trust in the brand community is vital for consumers to deeply engage with brand products and services, ultimately leading to the establishment of brand loyalty (Chen et al., 2022). Brand image has been identified as a key driver of customer loyalty, with customer satisfaction and brand awareness serving as mediators in this relationship (Abbas et al., 2021). Moreover, brand loyalty is characterized by recurrent purchases and a dedication to a specific brand (Cornelia & Pasharibu, 2020).

The efficacy of branding in influencing brand perception has been underscored, emphasizing the significance of brand strength in shaping consumer perceptions (Ramadhani & Mujayana, 2022). Additionally, customer interactions with a brand contribute to the formation of brand image, which is a valuable asset reflecting a company's performance (Lawrence & Alfonsius, 2022). Customer satisfaction has been recognized as a pivotal factor contributing to a company's success, highlighting its role in shaping brand perception and customer loyalty (Witama & Keni, 2020)

In conclusion, comprehending the factors that impact brand perception and employing suitable metrics is crucial for companies to devise effective marketing strategies that enhance brand image, nurture customer loyalty, and drive business success. By concentrating on elements like trust, brand image, and customer satisfaction, businesses can establish robust relationships with consumers and differentiate themselves in competitive markets.

3.1.4. Impact of Omnichannel Marketing Integration on Customer Loyalty and Brand Perception

Omnichannel marketing integration is a critical factor in influencing customer loyalty and brand perception. Lee et al. (2019) emphasize the importance of channel integration quality in enhancing customer engagement through omnichannel retailing (Lee et al., 2019; . Mainardes et al., 2020) found that high-quality omnichannel integration in banking leads to increased customer loyalty and perceived value (Mainardes et al., 2020; . Loureiro & Ramadan, 2022) highlight that integrated interactions across brand channels can boost consumer brand familiarity and engagement, mediating the impact of omnichannel retailing on consumer engagement (Loureiro & Ramadan, 2022).

Moreover, Pereira et al. (2022) demonstrate that investing in channel integration can empower customers, thereby improving trust, satisfaction, and impulse buying behavior (Pereira et al., 2022; . Xuan et al., 2023) discuss how properties like integration quality and assurance quality in omnichannel banking influence customer engagement, brand trust, and ultimately brand loyalty (Xuan et al., 2023). argue that effective omnichannel management directly impacts customer loyalty, satisfaction, and purchase intention (Alonso-Garcia et al., 2022).

Furthermore, Massi et al. (2023) suggest that an authentic omnichannel experience, where all channels convey a consistent message, can enhance purchase intention and perceptions of brand authenticity (Massi et al., 2023). Additionally, Xie et al. (2023) highlight the direct impact of omnichannel service quality on customer loyalty in retailing (Xie et al., 2023). These findings collectively underscore the significance of omnichannel marketing integration in shaping customer perceptions, loyalty, and brand experiences.

Multichannel marketing integration is a key factor in enhancing customer loyalty and brand perception. Research has shown that companies that integrate their marketing efforts across various channels can offer a consistent and unified customer experience, leading to increased customer loyalty (Gao et al., 2019). This consistency in service delivery across channels helps to strengthen brand perception among customers, positively impacting brand awareness and associations (Bairrada et al., 2019).

Furthermore, studies have demonstrated that multichannel marketing integration can improve customer retention rates, purchase frequency, and purchase value, all of which are crucial indicators of customer loyalty (Duc & Phuong, 2022). Effective integration of multiple channels can also boost brand awareness and image, further solidifying customer loyalty (Bairrada et al., 2019). However, challenges such as maintaining consistent brand messaging across channels and the substantial investment required in technology and infrastructure can impede the seamless implementation of multichannel marketing integration (Gao et al., 2019).

To maximize the advantages of multichannel marketing integration, companies must address these challenges and ensure the smooth execution of their strategies. By overcoming obstacles related to message consistency and investment, firms can fully leverage multichannel marketing to drive customer loyalty and enhance brand perception (Gao et al., 2019).

In conclusion, the literature emphasizes the significant impact of multichannel marketing integration on customer loyalty and brand perception. While challenges exist, companies that effectively navigate these hurdles can enjoy increased customer loyalty, improved brand perception, and enhanced overall business performance.

4. Conclusion

Based on a literature review regarding the impact of multi-channel marketing integration on long-term customer loyalty and brand perception, it can be concluded that multi-channel marketing integration plays a significant role in influencing these two aspects.

Research shows that the quality of multichannel marketing integration has a positive impact on customer engagement and perceived brand value. High integration quality allows companies to increase customer engagement through an omnichannel retail strategy, which in turn increases customer loyalty and brand perceived value. Additionally, effective management of multiple marketing channels can strengthen brand recognition and consumers' positive perception of the brand, which is a key element in building long-term customer loyalty. However, challenges such as maintaining brand message consistency and the required investment in technology and infrastructure can become obstacles in the smooth implementation of multichannel marketing integration. To maximize the benefits of multichannel marketing integration, companies need to overcome these challenges and ensure smooth strategy execution. By overcoming barriers related to message consistency and investment, companies can fully leverage multichannel marketing to increase customer loyalty and improve brand perception. Overall, the literature confirms that multichannel marketing integration has a significant impact on customer loyalty and brand perception, and companies that successfully overcome existing challenges can enjoy increased customer loyalty, improved brand perception, and improved overall business performance.

5. References

- Abbas, U., Islam, K., Hussain, S., Baqir, M., & Muhammad, N. (2021). Impact of brand image on customer loyalty with the mediating role of customer satisfaction and brand awareness. International Journal of Marketing Research Innovation, 5(1), 1-15. https://doi.org/10.46281/ijmri.v5i1.987
- Alonso-Garcia, J., Pablo-Martí, F., & Barriopedro, E. (2022). Digitalization in b2b marketing: omnichannel management from a pls-sem approach. Journal of Business and Industrial Marketing, 38(2), 317-336. https://doi.org/10.1108/jbim-09-2021-0421
- Bai, Y., Jia, S., Wang, S., & Tan, B. (2020). Customer loyalty improves the effectiveness of recommender systems based on complex network. Information, 11(3), 171. https://doi.org/10.3390/info11030171
- Bairrada, C., Coelho, A., & Lizanets, V. (2019). The impact of brand personality on consumer behavior: the role of brand love. Journal of Fashion Marketing and Management, 23(1), 30-47. https://doi.org/10.1108/jfmm-07-2018-0091
- Başgöze, P., Atay, Y., Camgoz, S., & Hanks, L. (2021). The mediating effects of program loyalty in loyalty rewards programs: an experimental design in coffee shops. Journal of Service Theory and Practice, 31(6), 932-949. https://doi.org/10.1108/jstp-01-2021-0020
- Bèzes, C. (2021). At the source of integrated interactions across channels. International Journal of Retail & Distribution Management, 49(7), 899-918. https://doi.org/10.1108/ijrdm-02-2021-0071
- Chaniago, E. and Ariyani, N. (2023). Marketing management's view of integrated marketing communications. Journal of Social Research, 2(2), 589-595. https://doi.org/10.55324/josr.v2i2.668
- Chayomchai, A. (2021). Effects of service quality, satisfaction, and perceived loyalty in technology use of generation z consumers during the covid-19 situation. Journal of Southwest Jiaotong University, 56(4), 300-310. https://doi.org/10.35741/issn.0258-2724.56.4.25
- Chen, J., Tsou, H., Chou, C., & Ciou, C. (2019). Effect of multichannel service delivery quality on customers' continued engagement intention. Asia Pacific Journal of Marketing and Logistics, 32(2), 473-494. https://doi.org/10.1108/apjml-12-2018-0508
- Chen, L., Halepoto, H., Liu, C., Yan, X., & Qiu, L. (2022). Research on influencing mechanism of fashion brand image value creation based on consumer value co-creation and experiential value perception theory. Sustainability, 14(13), 7524. https://doi.org/10.3390/su14137524
- Choi, L. and Burnham, T. (2020). Brand reputation and customer voluntary sharing behavior:

- the intervening roles of self-expressive brand perceptions and status seeking. Journal of Product & Brand Management, 30(4), 565-578. https://doi.org/10.1108/jpbm-12-2019-2670
- Cornelia, V. and Pasharibu, Y. (2020). Brand loyalty mediation in brand attachment and customer digital experience towards smartphone repurchase intentions. Benefit Jurnal Manajemen Dan Bisnis, 5(2), 145-157. https://doi.org/10.23917/benefit.v5i2.11278
- Deng, Q., Zhuang, G., Li, S., & Yang, H. (2022). A configurational analysis of cross-channel integration. Industrial Management & Data Systems, 122(7), 1686-1706. https://doi.org/10.1108/imds-06-2021-0388
- Dong, W. and Lu, Q. (2022). Research on the impact of the strength of channel conflict on cross-channel integration: the mediating effect of channel fluency and stability. Frontiers in Psychology, 13. https://doi.org/10.3389/fpsyg.2022.928231
- Du, S., Peng, X., Nie, T., & Zhu, Y. (2023). Multichannel design and pricing in vertically differentiated expert service markets. Managerial and Decision Economics, 44(7), 3787-3813. https://doi.org/10.1002/mde.3915
- Duc, N. and Phuong, L. (2022). The impact of multichannel integration capability on customer value and satisfaction an empirical study of retail enterprises in hanoi. Journal of Trade Science, 14-25. https://doi.org/10.54404/jts.2022.10.03.02
- Gao, L., Melero, I., & Sese, F. (2019). Multichannel integration along the customer journey: a systematic review and research agenda. Service Industries Journal, 40(15-16), 1087-1118. https://doi.org/10.1080/02642069.2019.1652600
- Gao, W., Fan, H., Li, W., & Wang, H. (2021). Crafting the customer experience in omnichannel contexts: the role of channel integration. Journal of Business Research, 126, 12-22. https://doi.org/10.1016/j.jbusres.2020.12.056
- Hartanto, B. and Aprianingsih, D. (2022). The effect of website quality, trust, and ease of use on customer loyalty: customer satisfaction as a mediation. Frontiers in Business and Economics, 1(1), 16-23. https://doi.org/10.56225/finbe.v1i1.81
- Hinchcliff, M. (2023). The moderating role of high- and low-involvement product types on customer loyalty and satisfaction in banking: an australian perspective. The International Journal of Bank Marketing, 41(7), 1974-2004. https://doi.org/10.1108/ijbm-01-2023-0027
- Hossain, T., Akter, S., Kattiyapornpong, U., & Dwivedi, Y. (2019). Multichannel integration quality: a systematic review and agenda for future research. Journal of Retailing and Consumer Services, 49, 154-163. https://doi.org/10.1016/j.jretconser.2019.03.019
- Jocevski, M., Arvidsson, N., Miragliotta, G., Ghezzi, A., & Mangiaracina, R. (2019). Transitions towards omni-channel retailing strategies: a business model perspective. International Journal of Retail & Distribution Management, 47(2), 78-93. https://doi.org/10.1108/ijrdm-08-2018-0176
- Karray, S. and Sigué, S. (2020). Multichannel retailing and price competition. International Transactions in Operational Research, 28(4), 2002-2032. https://doi.org/10.1111/itor.12835
- Kataria, S. and Saini, V. (2019). The mediating impact of customer satisfaction in relation of brand equity and brand loyalty. South Asian Journal of Business Studies, 9(1), 62-87. https://doi.org/10.1108/sajbs-03-2019-0046
- Kazem, F. and Ahmed, S. (2022). Effect of sensory marketing in enhancing customer loyalty by mediating marketing knowledge, survey research in a group of large single market in baghdad. International Journal of Health Sciences, 5601-5617. https://doi.org/10.53730/ijhs.v6ns5.9932
- Kolbe, D., García, H., & Frasquet, M. (2021). Multichannel integration through innovation capability in manufacturing smes and its impact on performance. Journal of Business and Industrial Marketing, 37(1), 115-127. https://doi.org/10.1108/jbim-04-2020-0204
- Kwiatek, P., Morgan, Z., & Thanasi-Boçe, M. (2020). The role of relationship quality and loyalty programs in building customer loyalty. Journal of Business and Industrial Marketing, 35(11), 1645-1657. https://doi.org/10.1108/jbim-02-2019-0093

- Lawrence, V. and Alfonsius, A. (2022). The effect of brand image and service quality on customer loyalty a case study of gojek in medan, indonesia. Frontiers in Business and Economics, 1(1), 43-49. https://doi.org/10.56225/finbe.v1i1.84
- Lee, Z., Chan, T., Chong, A., & Thadani, D. (2019). Customer engagement through omnichannel retailing: the effects of channel integration quality. Industrial Marketing Management, 77, 90-101. https://doi.org/10.1016/j.indmarman.2018.12.004
- Li, B., Nan, Y., & Yao, R. (2021). Warmth or competence? the effects of cool and cuteness on the perceived quality of digital products. Asia Pacific Journal of Marketing and Logistics, 34(9), 1880-1904. https://doi.org/10.1108/apjml-06-2021-0413
- Li, B. (2023). Warmth or competence: understanding the effect of brand perception on purchase intention via online reviews. Journal of Contemporary Marketing Science, 6(3), 210-227. https://doi.org/10.1108/jcmars-06-2023-0018
- López, M., Alcántara-Pilar, J., & Barrio-García, S. (2023). Satisfaction or delight? a cross-cultural study of loyalty formation linked to two restaurant types. Journal of Hospitality and Tourism Insights, 6(5), 2646-2667. https://doi.org/10.1108/jhti-04-2022-0157
- Loureiro, S. and Ramadan, Z. (2022). Engaging with omnichannel brands: the role of consumer empowerment. International Journal of Retail & Distribution Management, 51(2), 238-261. https://doi.org/10.1108/ijrdm-02-2022-0044
- Mainardes, E., Rosa, C., & Nossa, S. (2020). Omnichannel strategy and customer loyalty in banking. The International Journal of Bank Marketing, 38(4), 799-822. https://doi.org/10.1108/ijbm-07-2019-0272
- Marshall, P. (2021). A latent allocation model for brand awareness and mindset metrics. International Journal of Market Research, 64(4), 526-540. https://doi.org/10.1177/14707853211040052
- Massi, M., Piancatelli, C., & Vocino, A. (2023). Authentic omnichannel: providing consumers with a seamless brand experience through authenticity. Psychology and Marketing, 40(7), 1280-1298. https://doi.org/10.1002/mar.21815
- Mirzabeiki, V. and Saghiri, S. (2020). From ambition to action: how to achieve integration in omni-channel?. Journal of Business Research, 110, 1-11. https://doi.org/10.1016/j.jbusres.2019.12.028
- Omar, S., Mohsen, K., Tsimonis, G., Oozeerally, A., & Hsu, J. (2021). M-commerce: the nexus between mobile shopping service quality and loyalty. Journal of Retailing and Consumer Services, 60, 102468. https://doi.org/10.1016/j.jretconser.2021.102468
- Omoregie, O., Addae, J., Coffie, S., Ampong, G., & Ofori, K. (2019). Factors influencing consumer loyalty: evidence from the ghanaian retail banking industry. The International Journal of Bank Marketing, 37(3), 798-820. https://doi.org/10.1108/ijbm-04-2018-0099
- Pereira, M., Petroll, M., Soares, J., Matos, C., & Merino, M. (2022). Impulse buying behaviour in omnichannel retail: an approach through the stimulus-organism-response theory. International Journal of Retail & Distribution Management, 51(1), 39-58. https://doi.org/10.1108/ijrdm-09-2021-0394
- Ramadhani, I. and Mujayana, M. (2022). Brand equity and strategies to win business competition. Journal of Applied Management and Business (Jamb), 3(1). https://doi.org/10.37802/jamb.v3i1.245
- Rust, R., Rand, W., Huang, M., Stephen, A., Brooks, G., & Chabuk, T. (2021). Real-time brand reputation tracking using social media. Journal of Marketing, 85(4), 21-43. https://doi.org/10.1177/0022242921995173
- Sapoetra, D. and Basuki, R. (2019). Effect of service quality, religiosity, relationship closeness, and customer trust on customer satisfaction and loyalty at bank jatim syariah. Russian Journal of Agricultural and Socio-Economic Sciences, 87(3), 200-219. https://doi.org/10.18551/rjoas.2019-03.25
- Sudiyono, K., Utomo, P., & Severesia, C. (2022). Effect of customer experience and customer value towards customer loyalty and satisfaction on b2b food and beverage sector. Journal of Business Management Review, 3(9), 627-640.

- https://doi.org/10.47153/jbmr39.4552022
- Tefera, O. and Migiro, S. (2019). The relationship amongst customer satisfaction, loyalty, demographic and tripographic1 attributes: a case of star rated hotel guests in ethiopia. Journal of Economics and Behavioral Studies, 10(6A), 16-29. https://doi.org/10.22610/jebs.v10i6a.2648
- Tirtayasa, S. (2022). Effect of product quality and service on customer loyalty with customer satisfaction as an intervening variable (study on coffee shop in medan). International Journal of Science Technology & Management, 3(5), 1438-1444. https://doi.org/10.46729/ijstm.v3i5.633
- Wijaya, A., Surachman, S., & Mugiono, M. (2020). The effect of service quality, perceived value and mediating effect of brand image on brand trust. Jurnal Manajemen Dan Kewirausahaan, 22(1), 45-56. https://doi.org/10.9744/jmk.22.1.45-56
- Witama, A. and Keni, K. (2020). The impact of brand image, perceived price and service quality toward customer satisfaction.. https://doi.org/10.2991/assehr.k.200515.057
- Xie, C., Gong, Y., Xu, X., Chiang, C., & Chen, Q. (2023). The influence of return channel type on the relationship between return service quality and customer loyalty in omnichannel retailing. Journal of Enterprise Information Management, 36(4), 1105-1134. https://doi.org/10.1108/jeim-02-2021-0073
- Xuan, Q., Hanh, T., & Quang, T. (2023). Omnichannel retailing with brand engagement, trust and loyalty in banking: the moderating role of personal innovativeness. The International Journal of Bank Marketing, 41(3), 663-694. https://doi.org/10.1108/ijbm-07-2022-0292
- Zhu, W. (2023). Research on the impact of multi-channel integration quality on customers' engagement behavior. Frontiers in Business Economics and Management, 7(2), 187-202. https://doi.org/10.54097/fbem.v7i2.4892