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## The Role of Digital Innovation in Business Growth

# Peran Inovasi Digital dalam Pertumbuhan Bisnis

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#### **ABSTRACT**

This research aims to investigate the role of digital innovation in business growth and its relationship with company financial performance through a Systematic Literature Review (SLR) approach. The concept of digital innovation in business, including the factors influencing it, such as organizational transformational maturity, corporate culture, business modeling tools, and digital technology convergence, is examined in depth. Next, analysis is carried out to understand the relationship between digital innovation adoption and company financial performance, taking into account the industry context, company size, and other contextual factors. The results of this research provide valuable insights for business practitioners and academics in understanding the complexity of digital innovation and its impact on business growth and company financial performance.

Keywords:digital innovation, business growth, financial performance, digital transformation.

#### **ABSTRAK**

Penelitian ini bertujuan untuk menyelidiki peran inovasi digital dalam pertumbuhan bisnis dan hubungannya dengan kinerja keuangan perusahaan melalui pendekatan Sistematis Literature Review (SLR). Konsep inovasi digital dalam bisnis, termasuk faktor-faktor yang memengaruhinya, seperti kematangan transformasional organisasi, budaya perusahaan, alat pemodelan bisnis, dan konvergensi teknologi digital, diperiksa secara mendalam. Selanjutnya, analisis dilakukan untuk memahami hubungan antara adopsi inovasi digital dan kinerja keuangan perusahaan, dengan mempertimbangkan konteks industri, ukuran perusahaan, dan faktor-faktor kontekstual lainnya. Hasil penelitian ini memberikan wawasan yang berharga bagi praktisi bisnis dan akademisi dalam memahami kompleksitas inovasi digital dan dampaknya terhadap pertumbuhan bisnis serta kinerja keuangan perusahaan.

Kata Kunci: inovasi digital, pertumbuhan bisnis, kinerja keuangan, transformasi digital.

## Introduction

Digital innovation has become a driving force in the modern business landscape, transforming the way companies operate and compete. As technology continues to evolve at an unprecedented pace, businesses must adapt to stay competitive and grow. This introduction will explore the role of digital innovation in business growth, highlighting its impact on various aspects of a company's operations and strategy. Digital innovation encompasses a wide range of technologies and practices that enable businesses to improve their operations, enhance customer experiences, and create new revenue streams. From the adoption of cloud computing and artificial intelligence to the use of social media and mobile applications, digital innovation is reshaping the business world (Teixeira, et al. 2018).

The impact of digital innovation on business growth can be seen in several ways. Firstly, it allows companies to streamline their operations, reducing costs and increasing efficiency. This can lead to higher profits and a competitive advantage in the market. Secondly, digital innovation enables businesses to reach new customers and markets through online channels, expanding their potential customer base. Moreover, digital innovation can help companies to better understand their customers' needs and preferences, allowing them to tailor their

products and services to meet those needs. This can lead to increased customer loyalty and satisfaction, which in turn can drive growth (Ratteet al. 2022).

In conclusion, digital innovation is a critical component of business growth in the modern era. By embracing new technologies and practices, companies can improve their operations, reach new customers, and better understand their needs. This, in turn, can lead to increased profits, competitive advantage, and long-term success. Digital innovation plays a crucial role in driving company success in various sectors. Through technological advances such as automation, artificial intelligence, and machine learning, a company's efficiency and productivity can be improved, resulting in cost savings and increased operational efficiency (Andersen et al. 2021). Additionally, digital innovation allows companies to better understand customer needs and preferences through data analysis, personalization, and customer relationship management systems, which in turn increases customer loyalty and supports business growth through increased sales and positive recommendations.

In addition, digital technology also opens up opportunities for market expansion by enabling companies to reach a global audience through e-commerce platforms, social media marketing and digital advertising. The ability to generate new ideas and test product concepts quickly using digital platforms also allows companies to remain innovative and competitive. Additionally, digital innovation enables better decision-making based on data, enables rapid adaptation to market and competitive changes, and provides scalable solutions for sustainable business growth. By adopting digital transformation holistically, companies can achieve sustainable growth and maintain competitive advantage in today's digital era (Guiyu, et al. 2023).

The adoption of digital innovation has become a major focus for many companies looking to strengthen their position in an increasingly competitive market. However, while many companies are investing resources in developing and implementing digital innovations, the question of how this adoption affects corporate financial performance still requires deeper understanding. In this context, this research aims to explore and analyze the relationship between digital innovation adoption and company financial performance. Specifically, this research will evaluate the extent to which digital innovation adoption contributes to company financial performance. The main objective of this research is to empirically investigate and understand the relationship between digital innovation adoption and company financial performance. This research will help in identifying the factors that influence this relationship and provide insight into the importance of digital innovation in the context of business growth.

To ensure successful adoption of digital technologies by small businesses, a multifaceted approach is essential, encompassing several key strategies. Firstly, businesses should conduct a comprehensive assessment of their needs and resources to gauge their digital readiness and capacity for implementation (Faisal, 2017). Following this, it is crucial to identify the most relevant digital tools and technologies aligned with the business's objectives, ranging from e-commerce platforms to social media and mobile applications (Faisal, 2017). Subsequently, crafting a robust digital strategy that aligns with the overall growth objectives of the business is imperative, delineating clear goals and tactics for implementation (Sutrisno, et al., 2023).

Moreover, investing in employee training and education is paramount to ensure effective utilization of digital tools, encompassing both technical proficiency and strategic understanding of their application (Sutrisno, et al., 2023). Concurrently, businesses must monitor and evaluate the adoption of digital technologies, tracking key performance indicators to assess their impact and make necessary adjustments (Faisal, 2017). Seeking guidance from digital experts and leveraging insights from successful adopters can offer invaluable support, helping navigate challenges and identify best practices (Faisal, 2017). Additionally, addressing challenges associated with digital adoption, such as complexity and upfront investment, is crucial for fostering a conducive environment for implementation (Faisal, 2017).

Furthermore, staying abreast of the latest digital trends and technologies is essential to ensure continued relevance and effectiveness in the rapidly evolving digital landscape (Faisal, 2017). By implementing these strategies holistically, small businesses can enhance their prospects of successful digital adoption and unlock opportunities for growth in the digital era.

With an appropriate approach, it is hoped that this research can provide a better understanding of the role of digital innovation in supporting business growth, as well as provide valuable input for companies and business practitioners in making strategic decisions in this digital era.

## **Research methods**

In the context of a continuously developing global economy, the role of digital innovation in business growth is increasingly becoming the focus of attention. This research aims to conduct a Systematic Literature Review to explore and analyze the role of digital innovation in business growth. The main focus of this research is to identify the relationship between digital innovation adoption and corporate financial performance.

This research uses a Systematic Literature Review (SLR) approach to collect, review, and synthesize relevant literature in this field. The steps taken in SLR include: Literature searches were carried out through academic databases such as Web of Science, Scopus, and Google Scholar using relevant keywords such as "digital innovation", "business growth", "financial performance", and so on.

Inclusion and exclusion criteria were established to select relevant studies. Inclusion criteria include studies that examine the relationship between digital innovation adoption and corporate financial performance, while exclusion criteria include studies that do not fit the research topic. Relevant studies were then systematically analyzed to extract relevant information, including research methodology, main findings, and conclusions. Data extracted from the literature is then thoroughly analyzed to identify patterns and trends in the relationship between digital innovation adoption and corporate financial performance. These findings are then synthesized to provide a comprehensive understanding of the research topic.

Based on a systematic analysis of the literature, main conclusions are derived regarding the relationship between digital innovation adoption and corporate financial performance. The implications of these findings are discussed, along with recommendations for future research and business practice. Through this Systematic Literature Review approach, it is hoped that this research can provide a deeper understanding of the role of digital innovation in business growth and provide valuable insights for practitioners and researchers in this field.

## **Results and Discussions**

# **Digital Innovation Concept in Business Context**

Digital innovation in business involves the strategic utilization of digital technologies and methodologies to drive innovation, transformation, and overall growth within an organization. This multifaceted process is influenced by several critical factors. Firstly, organizational transformational maturity plays a pivotal role, as companies require dynamic capabilities and digital competencies to effectively instigate changes in their business processes and models, as observed by Ratte et al. (2022). Secondly, the corporate culture of an organization significantly impacts its ability to foster entrepreneurial endeavors and devise or adapt innovative business models, as emphasized in Ratte et al.'s research (2022). Thirdly, the application of business modeling tools, particularly within the context of the digital economy, holds substantial importance. These tools guide, optimize, and predict the flow of business processes through sophisticated big data analysis methods, as indicated by Guiyu et al. (2023). Additionally, the convergence of digital technologies is crucial for the development of innovative business ecosystems and platforms, essential for managing economic activities and disrupting traditional production models, as noted by Dubnitskyi et al. (2023). Lastly, small and

medium-sized enterprises (SMEs) need to focus on organizing search behaviors, experimentation, and decision-making processes to drive business model innovation within a digital context, according to Andersen et al. (2021). Collectively, these factors underscore the complexity and significance of digital innovation in shaping the future of businesses, highlighting the necessity for organizations to adapt and effectively leverage digital technologies to maintain competitiveness in today's rapidly evolving business landscape.

# Theoretical Approach on the Relationship between Digital Innovation and Financial Performance

The intersection between digital innovation and financial performance has garnered significant attention across various theoretical frameworks. Research spanning diverse contexts sheds light on the nuanced dynamics of this relationship. For instance, within small and medium-sized enterprises (SMEs), particularly amid the challenges posed by the COVID-19 pandemic, studies reveal that embracing digital innovation, notably through avenues like e-commerce and fintech, substantially bolsters financial metrics, driving up sales and profits (Rega, 2017). Similarly, in the renewable energy sector in China, the advent of digital transformation emerges as a potent driver of financial performance, with green technology innovation acting as a crucial mediator in this equation, notably more pronounced for state-owned and large firms (Dharmayanti, et al., 2023). Notably, empirical analyses in the European banking sphere underscore a compelling positive correlation between technological innovation, particularly in the form of fintech, and enhanced bank profitability, signaling the transformative potential of digital innovations in financial sectors (Ratte, 2022). Moreover, exploring sustainability management within Indonesian enterprises reveals that robust supply chain management and adeptness in digital technologies are pivotal in steering sustainable financial performance, indicating the multifaceted impacts of digital adaptability (Ratte, 2022). Furthermore, investigations into the design of business model innovations in digital transformation contexts underscore the significance of organizational factors like transformational maturity and corporate culture in shaping business processes and models, thereby influencing financial outcomes (Dharmayanti, et al., 2023). Collectively, these studies elucidate the intricate interplay between digital innovation and financial performance, emphasizing the role of organizational context, industry dynamics, and specific digital strategies in shaping outcomes.

#### Previous Research on Digital Innovation Adoption and Company Financial Performance

Several studies have delved into the relationship between digital innovation adoption and company financial performance, providing valuable insights across various dimensions. Firstly, Gusti (2022) explores the mediating role of digital innovation in shaping the relationship between digital orientation, digital capability, and financial performance within Micro, Small, and Medium Enterprises (MSMEs) in Indonesia. Mangifera et al. (2022) contribute to this discourse by investigating how digital innovation, particularly through e-commerce and fintech channels, mediates the impact of digital orientation, IT readiness, and digital capability on enhancing financial performance in Small and Medium Enterprises (SMEs), with a specific focus on the challenges posed by the COVID-19 pandemic. Rahman et al. (2023) conduct a systematic literature review and bibliometric analysis to review prior research on the impact of digital transformation on financial performance in MSMEs, shedding light on the cumulative insights in this area. In a different vein, Schena et al. (2021) explore the relationship between employee innovation strategies and non-financial performance, with digital reputation serving as a moderating variable, providing nuanced understanding into the interplay between employee domains and digital reputation on overall performance outcomes. Lastly, Ren et al. (2022) delve into the impact of digital transformation on financial performance within renewable energy enterprises in China, underscoring the mediating role of green technology innovation and

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elucidating the mechanisms through which digital transformation drives financial success in the realm of sustainable energy. These studies collectively contribute to a comprehensive understanding of the multifaceted dynamics between digital innovation adoption and company financial performance, offering actionable insights for organizations navigating the digital landscape.

### **Technology Adoption**

The relationship between technology adoption and business growth can be complex and context-dependent. Some studies suggest that technology adoption, particularly in the form of social media marketing (SMM), can have a significant and positive impact on the sustainable growth of small and medium enterprises (SMEs) in emerging economies. For example, a study on SMM in India found that it significantly and positively improves the sustainable growth of SMEs, and that the leadership team of SMEs plays a vital role in supporting the actual usage of SMM tools that accelerate sustainable business growth[2].

However, other studies have found mixed results. A study on the effect of technology adoption on financial inclusion in China and Nigeria found that while technology variables like Automated Teller Machines, Internet usage, and Mobile Cellular Subscriptions had insignificant positive effects on financial inclusion in both countries, they exerted significant positive impacts on financial inclusion in other countries in the panel[3]. This suggests that the impact of technology adoption on business growth may vary depending on the specific context and the type of technology being adopted.

In the case of micro, small, and medium enterprises (UMKM) in Indonesia, a study found no relationship between the adoption of information and communication technology (ICT) and the growth of SME assets. This was because MSME owners were aware of the importance of new technology but had not fully used it in their businesses, and SME asset growth was more influenced by an understanding of digital transformation by SMEs[1].

Overall, the relationship between technology adoption and business growth is influenced by factors such as the type of technology, the context in which it is adopted, the level of adoption, and the ability of businesses to leverage the technology to gain competitive advantage or improve financial inclusion (Chatterjee, et al. 2021; Alabi, et al. 2022)

Hypothesis: The higher the level of digital technology adoption in business processes, the greater the possibility of significant business growth.

#### **Digital Marketing**

The relationship between digital marketing and business growth is multifaceted and contingent upon various factors, as evidenced by several studies across different contexts. For instance, research conducted on MSMEs in Bandung City revealed a strong positive correlation between digital marketing and e-commerce adoption, emphasizing their significant impact on business success and growth. Additionally, the study underscored the pivotal role of digital marketing, e-commerce platforms, and product innovation in propelling the growth trajectory of MSMEs (Putra, et al., 2021). Similarly, investigations into startup businesses in South Sulawesi highlighted the substantial influence of service strategy and business relationships on digital marketing and startup ventures. While digital marketing was found to have a notable effect on startup businesses, it did not moderate the impact of service strategy and business relationships (Jusríadí, et al., 2024).

Moreover, studies focusing on small businesses in Pune City elucidated the cost-effective nature of digital marketing in promoting products and expanding reach to target customers, particularly in sectors like home care products. Issues concerning growth, brand acceptance, and customer trust-building were also addressed, showcasing the multifaceted contributions of digital marketing to business advancement (Sharma, et al., 2023). Additionally, investigations into the impact of Industry 4.0 on digital marketing highlighted the

transformative potential of emerging technologies in enhancing customer engagement, personalization, and data-driven decision-making, thereby fostering business growth (Muhammad, et al., 2023).

Conversely, research conducted on UMKM (micro, small, and medium enterprises) in Indonesia revealed a nuanced understanding of the relationship between information and communication technology (ICT) adoption, digital transformation understanding, and business growth. While no direct relationship was found between ICT adoption and SME asset growth, the study emphasized the pivotal role of digital transformation understanding in driving SME asset growth, highlighting the need for comprehensive digital literacy and strategic implementation of digital technologies for sustainable business expansion (Hardi, et al., 2023).

In summary, while digital marketing can significantly contribute to business growth, its efficacy may be influenced by factors such as service strategy, business relationships, digital transformation understanding, and industry-specific dynamics. The dynamic nature of the relationship between digital marketing and business growth underscores the importance of strategic adaptation to evolving market trends and consumer behaviors for sustained success in the digital era.

Hypothesis: Effective use of digital marketing strategies will have a positive impact on business growth, with increased brand awareness and increased conversion of prospects to customers.

#### **Business Process Transformation**

The relationship between business process transformation and business growth is intricate and contingent upon various factors, as evidenced by several studies across diverse contexts. For instance, research conducted on the implementation of Business Process Reengineering (BPR) in Uttar Pradesh, India, showcased the transformative impact of government-led e-Governance initiatives on societal growth through IT. By emphasizing BPR, the government has streamlined processes, making services more accessible, efficient, and transparent for citizens, thus fostering sustainable development (Gupta, et al., 2017). Similarly, investigations into MSMEs in Bandung City underscored the pivotal role of digital technologies, including e-commerce, digital marketing, and online management systems, in driving business growth. Notably, the study highlighted the significance of these digital innovations in facilitating MSME expansion and innovation (Putra, et al., 2023).

Moreover, a study on small and medium-sized enterprises (SMEs) in Ghana revealed a positive relationship between Business to Business Electronic Commerce (B2B EC) adoption and competitive advantage. The findings suggest that varying levels of B2B EC adoption, influenced by firm resource capabilities, contribute to competitive advantage gain and sustained growth (Ocloo, et al., 2018). In essence, business process transformation, particularly through the adoption of digital technologies and e-commerce, can significantly impact business growth. However, the dynamics of this relationship are shaped by factors such as adoption levels, digital market maturity, and organizational adaptability to evolving consumer behaviors and market trends. Consequently, the relationship between business process transformation and business growth remains dynamic, requiring strategic adaptation and innovation to navigate the complexities of the digital landscape effectively.

Hypothesis: Transforming business processes using digital technology will increase operational efficiency and flexibility, which in turn will support sustainable business growth.

Based on the literature above, the importance of the proposed research is in completing our understanding of the role of digital innovation in business growth, especially in the context of company financial performance. By integrating previous findings with the proposed new approach, this research is expected to provide deeper and more relevant insights for business practitioners and academics.

#### **Research Framework**

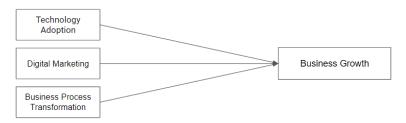


Figure 1. Thinking Framework

#### **Research Hypothesis:**

- 1. The higher the level of adoption of digital technology in business processes, the greater the possibility of significant business growth.
- 2. The use of effective digital marketing strategies will have a positive impact on business growth, with increased brand awareness and increased conversion of prospects into customers.
- 3. Transforming business processes using digital technology will increase operational efficiency and flexibility, which in turn will support sustainable business growth.

#### Conclusion

Based on the discussion that has been presented, there are several conclusions that can be drawn:

## 1. The Importance of Digital Innovation in Business

The concept of digital innovation in a business context involves the strategic use of digital technologies and methodologies to drive innovation, transformation and organizational growth. Critical factors such as organizational transformational maturity, corporate culture, application of business modeling tools, convergence of digital technologies, and focus on research and development are important elements in delivering successful digital innovation.

#### 2. The Relationship between Digital Innovation and Financial Performance

There is a complex relationship between digital innovation and corporate financial performance. Previous research shows that the adoption of digital innovation, especially through technologies such as e-commerce, fintech, and digital transformation, can significantly improve a company's financial performance. However, this relationship can be influenced by contextual factors such as company size, industry sector, and understanding of digital transformation.

# 3. Contribution of a Systematic Approach to Literature Review

The Systematic Literature Review approach provides a holistic understanding of the role of digital innovation in business growth and its relationship with financial performance. Through a careful synthesis of the literature, this research reveals the complex dynamics and factors influencing the relationship between digital innovation adoption and corporate financial performance.

#### 4. Implications for Research and Business Practice

The results of this research provide valuable insights for researchers and business practitioners in understanding the role of digital innovation in shaping business growth and financial performance. The implications of these findings can be used to design effective digital innovation strategies, optimize the use of digital technology, and increase company competitiveness in an increasingly digital business ecosystem.

Thus, this research confirms the importance of digital innovation in the modern business context and emphasizes the need for further research to understand more deeply the interactions between digital innovation, business growth and corporate financial performance.

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