# **Accounting Studies and Tax Journal (COUNT)**

Vol 1(4) 2024 : 224-241

# The Role of Accounting in Sustainability and Corporate Social Responsibility: Accounting for a Better Future

Peran Akuntansi dalam Keberlanjutan dan Tanggung Jawab Sosial Perusahaan: Akuntansi untuk Masa Depan yang Lebih Baik

# <sup>1</sup>Marnila Gulo, <sup>2</sup>Ray Octafian

- 1.2 Sekolah Tinggi Ilmu Ekonomi Pariwisata Indonesia, Semarang
- <sup>1</sup>nilamarni599@gmail.com, \*<sup>2</sup>octafianray@gmail.com

#### **ABSTRACT**

This research presents a systematic synthesis of the role of accounting in advancing sustainability and corporate social responsibility (CSR) based on extensive discussion in the literature. Through analysis of stakeholder perspectives, investor expectations, regulatory frameworks, employee expectations, community involvement, accounting practices, challenges, future directions, and the role of developing technology and collaborative efforts, this research concludes that accounting has a crucial role in promoting sustainable business practices and responsibility. Key findings suggest that integration of diverse viewpoints, investor needs, a strong regulatory framework, meeting employee expectations, effective community engagement, prudent accounting practices, as well as adoption of emerging technologies and collaborative efforts are key in driving sustainability and CSR initiatives. This research also identifies the limitations of current accounting practices and proposes future research directions to enhance the role of accounting in promoting sustainability and corporate social responsibility.

Keywords: Accounting, Sustainability, Corporate Social Responsibility (CSR), Stakeholder Perspectives, Investor Expectations, Regulations, Employees, Community Engagement, Business Practices, Challenges, Technology, Collaboration.

#### **ABSTRAK**

Penelitian ini menyajikan sintesis sistematis peran akuntansi dalam memajukan keberlanjutan dan tanggung jawab sosial perusahaan (CSR) berdasarkan diskusi ekstensif dalam literatur. Melalui analisis perspektif pemangku kepentingan, ekspektasi investor, kerangka peraturan, ekspektasi karyawan, keterlibatan komunitas, praktik akuntansi, tantangan, arah masa depan, serta peran pengembangan teknologi dan upaya kolaboratif, penelitian ini menyimpulkan bahwa akuntansi memiliki peran penting dalam mendorong praktik bisnis berkelanjutan. dan tanggung jawab. Temuan utama menunjukkan bahwa integrasi sudut pandang yang beragam, kebutuhan investor, kerangka peraturan yang kuat, pemenuhan harapan karyawan, keterlibatan masyarakat yang efektif, praktik akuntansi yang bijaksana, serta adopsi teknologi baru dan upaya kolaboratif merupakan kunci dalam mendorong inisiatif keberlanjutan dan CSR. Penelitian ini juga mengidentifikasi keterbatasan praktik akuntansi saat ini dan mengusulkan arah penelitian di masa depan untuk meningkatkan peran akuntansi dalam mempromosikan keberlanjutan dan tanggung jawab sosial perusahaan.

Kata Kunci:Akuntansi, Keberlanjutan, Corporate Social Responsibility (CSR), Perspektif Pemangku Kepentingan, Harapan Investor, Regulasi, Karyawan, Keterlibatan Masyarakat, Praktik Bisnis, Tantangan, Teknologi, Kolaborasi.

<sup>\*</sup>Corresponding Author

# 1. Introduction

Sustainability and Corporate Social Responsibility (CSR) have become increasingly vital in contemporary business practices. The societal case for corporate sustainability varies with time and context (Dyllick & Hockerts, 2002). Consumers are showing support for firms engaging in sustainable practices, but there is a need for more research on the factors influencing this support (Peterson et al., 2023). Corporate social responsibility has gained significance due to growing interest in social and environmental factors (G, 2022). Small and medium-sized enterprises worldwide are aspiring towards sustainable practices for profitability and positive impacts (Caldera et al., 2019). The importance of corporate social and environmental responsibility is escalating in the business environment (Šević & Bajalski, 2019).

Research indicates a bi-directional relationship between CSR practices and corporate financial performance (Ameer & Othman, 2011). Studying antecedents of CSR, corporate citizenship, and sustainability can provide valuable insights (Brønn & Vidaver-Cohen, 2008). Balancing elements of the Triple Bottom Line (TBL) is crucial for corporate performance (Høgevold et al., 2019). Sustainability is increasingly important, as evidenced by research findings ("Gift of the gab", 2017). Describing corporate sustainable practices within business networks is essential (Santos et al., 2013). Awareness of sustainability reporting is high, but actual reporting on environmental and social impacts lags (Ma'aji et al., 2022). Post-Covid-19, CSR in India is seen as a demonstration of companies' positive contributions to society (Vats, 2021).

Implementing and reporting sustainable business practices require managing impacts on ecosystems and business networks (Santos et al., 2014). While CEOs express concern about sustainability, relevant actions may not always follow (Park et al., 2022). Mapping important topics in sustainable business practices and prioritizing them is crucial for entrepreneurial firms (Patra & Lenka, 2023). Stakeholder considerations in sustainable practices can create competitive advantages for firms (Karlsson et al., 2018). Leadership, governance, and CSR play significant roles in preventing unethical practices in businesses globally (Kim et al., 2013). Microenterprises in Malaysia face financial constraints in adopting sustainability practices (Hashim et al., 2021). Attitudes toward sustainable business practices are influenced by environmental values and education (Ng & Burke, 2010).

Accounting plays a crucial role in facilitating and enhancing sustainability and Corporate Social Responsibility (CSR) initiatives. Perkiss et al. (2020) discuss how accountability-based accounting and corporate sustainability reporting, through Spotlight Accounting, can improve corporate sustainability efforts. Taleb (2016) emphasizes the significance of sustainability accounting practices in offering monetary measures for CSR impacts related to corporate governance, environmental, and social activities. Cooper & Owen (2007) highlight the importance of corporate social reporting in enhancing stakeholder accountability and empowering stakeholders to take action. Additionally, Romero & Lamadrid (2014) propose a theoretical model that elucidates the development of CSR initiatives within corporate sustainability and responsibility, promoting responsible and sustainable business practices. These references collectively underscore the critical role of accounting in driving sustainability and CSR initiatives, emphasizing the necessity for transparent reporting, accountability, and stakeholder engagement to achieve sustainable business practices.

The purpose of the article is to identify the role of accounting in sustainability and increasing corporate social responsibility awareness and practice in society. The motivation originates from a conviction that accounting, control, and measurement of sustainability and corporate social responsibility is one area where there is most to give and most to gain for a discipline in turmoil. The aim of this exploratory work is to demonstrate the contribution of accounting to the achievement of a sustainable economy and society. With this in mind, the role of accounting can be examined in many of the contemporary issues facing the global economy and society in trying to achieve a more sustainable future. These include the external

costs of economic activities, mitigation of the burden of resource depletion, and achievement of an equitable economy and society for present and future generations. It is contended that an increased awareness of contemporary environmental and social issues has transformed the financial markets and, in turn, influenced the decision-making processes of corporations. This, in turn, has led to an increased demand for relevant information on the sustainability and social impact of the corporations' activities, much of which is based on traditional accounting information and reports. This work is also motivated by a belief that the principle philosophy of corporate social responsibility for consumers, employees, local communities, and other stakeholders is something that cannot be separated from the notion of accountability. Shaped by all these factors, there is a tendency for accounting to respecify its audience, and in doing so, it has oriented itself to an audience whose needs and interests are far broader and, in many cases, far removed from regulation and capital providers.

# 2. Research Methods

In conducting this research, a systematic approach was adopted to identify relevant literature that addresses the research challenges effectively. Initially, a comprehensive search strategy was devised, aiming to cover various disciplines related to the topic under investigation. This involved selecting prominent academic databases like Scopus, Web of Science, and Google Scholar for the search process. Careful consideration was given to choosing appropriate keywords such as "sustainable accounting," "corporate social responsibility," and "the role of accounting in sustainability" to ensure the retrieval of pertinent literature. Furthermore, clear inclusion and exclusion criteria were established to filter out articles that did not align with the research scope or relevance to the posed research question.

The selection of articles for inclusion in this review was guided by strict criteria to ensure the quality and relevance of the literature examined. Articles were evaluated based on their direct relevance to the research question, focusing on how accounting contributes to advancing sustainability and corporate social responsibility initiatives. Additionally, assessments were made regarding the robustness of the research methodology employed and the accuracy of the data presented in the selected articles. Only those articles meeting these stringent criteria were deemed suitable for further analysis, ensuring alignment with the objectives of the review.

During the data extraction phase, a systematic process was employed to extract pertinent information from the selected articles. This included identifying key findings, understanding the research methodologies utilized, and summarizing the outcomes obtained. Subsequently, the extracted data were synthesized to discern common patterns, identify major themes, and highlight emerging trends within the relevant literature. This synthesis process facilitated the compilation of accurate and meaningful findings, enabling a comprehensive exploration of how accounting practices contribute to sustainability and corporate social responsibility efforts.

# 3. Results and Discussions

# 3.1. Stakeholder Perspectives on the Role of Accounting

Stakeholder perspectives are crucial in shaping the role of accounting in sustainability and Corporate Social Responsibility (CSR) initiatives. Kolk & Perego (2008) emphasize the importance of considering various stakeholder groups in the adoption of sustainability assurance statements to address diverse perspectives. Meixell & Luoma (2015) discuss stakeholder pressure in sustainable supply chain management, highlighting the significance of understanding stakeholders' economic performance measures. Additionally, Moratis & Brandt (2017) stress stakeholder engagement as a vital process for aligning firm and stakeholder interests in sustainability reporting. These studies collectively underscore the necessity of integrating stakeholder perspectives in accounting practices to advance sustainability and CSR

initiatives, emphasizing the importance of inclusive and comprehensive approaches that take into account diverse stakeholder viewpoints.

#### 3.2. Investors' Perception and Expectations

Investors' perception and expectations regarding the role of accounting in sustainability and Corporate Social Responsibility (CSR) initiatives are crucial for shaping investment decisions and fostering sustainable business practices. Prasetya et al. (2017) highlight that investors are more likely to invest in companies with strong business ethics, employee welfare, environmental consciousness, and a robust commitment to CSR. This underscores the significance of accounting information in influencing investment choices. Additionally, Neves et al. (2022) emphasize the differing viewpoints of managers and potential investors on the importance of corporate governance and social responsibility in enhancing corporate performance, indicating the necessity for alignment between investor expectations and company practices. Furthermore, Siladjaja (2021) discusses how investors view high earnings quality and effective tax management as indicators of a company's future market value, suggesting that accounting practices play a crucial role in shaping investor perceptions. Escrig-Olmedo et al. (2017) delve into the preferences of socially responsible investors (SR investors) who prioritize long-term investments and corporate sustainability, indicating a growing demand for sustainable investment options. These studies collectively highlight the pivotal role of accounting in meeting investor expectations, enhancing transparency, and driving sustainable business practices to create a better future.

# 3.3. Regulators' Perspective on Accounting for Sustainability and CSR

Regulators play a crucial role in shaping the landscape of accounting for sustainability and Corporate Social Responsibility (CSR). Kang (2024) suggests the establishment of a uniform framework by regulators and standard-setters to govern firms' CSR activities, ensuring consistent and reliable evaluations of CSR practices. Dong & Xu (2016) emphasize the necessity of explicit CSR regulations, particularly in countries like China, to foster sustainable growth. Ackers & Eccles (2015) explore the impact of mandatory regulatory requirements for independent CSR assurance, pointing towards a potential future direction for global CSR assurance practices. These references collectively highlight the significance of regulatory frameworks in guiding and standardizing CSR activities, ensuring transparency, accountability, and sustainable business practices.

# 3.4. Employees' Expectations from Accounting Practices

Employees have diverse expectations from accounting practices within organizations. Research by Nishii et al. (2008) suggests that employees attribute significance to Human Resource (HR) practices for achieving personal goals, indicating a link between organizational commitment and individual aspirations. Ramsay et al. (2000) delve into high-performance work systems, highlighting the importance of employee skills, motivation, and organizational structures in enhancing employee performance. Chillakuri (2020) discusses the rising expectations of generation Z employees, emphasizing the need for effective onboarding processes to support their success in the workplace. Additionally, Budd et al. (2021) stress the role of employees in accepting and influencing the effectiveness of HR practices, underscoring the importance of aligning employee expectations with organizational practices.

Furthermore, Low & Spong (2021) explore how employees value Corporate Social Responsibility (CSR) practices, indicating a preference for employers with socially conscious initiatives. Özcan & Elçi (2020) discuss how employees' perceptions of CSR can impact employer brand and corporate reputation, emphasizing the need for organizations to consider employee expectations. Nelson & Duxbury (2020) highlight the importance of adapting HR structures to meet the expectations of the current workforce, particularly generation X and Y

employees. These studies collectively underscore the significance of understanding and meeting employees' expectations through effective HR and accounting practices to foster engagement, satisfaction, and organizational success.

# 3.5. Community Engagement and Accounting's Role

Community engagement is crucial in various sectors such as healthcare, research, education, and governance. Accounting practices play a significant role in supporting community engagement initiatives by ensuring transparency, accountability, and effective resource allocation. Research by Hilber et al. (2016) and highlights the importance of community involvement in enhancing service quality and organizational performance. Additionally, studies by Macqueen et al. MacQueen et al. (2015) and Williams (2015) stress the necessity of metrics and reporting mechanisms to assess the effectiveness of community engagement efforts in research and sustainability projects.

Moreover, the work of Marsh et al. (2010) and Abuga et al. underscores the importance of community dialogues and social accountability in healthcare systems, illustrating the positive impact of community engagement on service delivery and public participation. Monk (2020) emphasizes social accountability and community engagement as essential components of development initiatives. Furthermore, the research by Hoepen & Coetzee (2020) sheds light on the intersection of community engagement and accounting education, emphasizing the incorporation of community perspectives into accounting curricula. In conclusion, community engagement is vital for promoting collaboration, inclusivity, and sustainable development. Accounting practices can enhance community engagement efforts by providing clear financial reporting, promoting ethical practices, and ensuring effective resource allocation to address community needs

#### 3.6. Accounting Practices for Promoting Sustainability and CSR

Accounting practices are essential for promoting sustainability and corporate social responsibility (CSR) within organizations. Reporting on sustainability practices is crucial for monitoring and evaluating the integration of CSR (Lu et al., 2020). Companies that adopt CSR aim to enhance their corporate governance practices and ensure sustainability by promoting accountability and transparency (Elmassri et al., 2023). Research has shown a positive association between CSR and sustainable shareholder value, supported by both accounting-based and market-based measurements (Juniarti, 2018). In leading organizations, CSR practices are integral components of core strategies and business practices (Mishra et al., 2013). These practices are not superficial but fundamental for achieving sustainable development goals (Nguyen et al., 2020). Engaging in CSR activities can lead to higher efficiency and serve as a tool for promoting sustainable development (Astara, 2115).

Moreover, CSR can enhance corporate image, performance, and contribute to the sustainable development of companies (Qing & Jin, 2022). By integrating CSR practices, businesses can pursue social well-being and business sustainability goals (Hoque et al., 2018). The involvement of senior management is crucial for successfully implementing CSR and sustainable development practices within organizations (Dashwood, 2012). In conclusion, accounting practices are vital for measuring, monitoring, and evaluating the impact of CSR initiatives on sustainability within organizations. Adopting CSR practices not only enhances governance structures but also contributes to sustainable development goals, improving overall performance and efficiency.

# 3.7. Environmental Accounting and Reporting

Environmental accounting is a critical practice that involves the collection, analysis, assessment, and reporting of both environmental and financial data to reduce environmental impacts and costs (Tunti et al., 2019). It is also referred to as "Green Accounting" and

encompasses the measurement, definition, and reporting of environmental costs, resources, risks, and expenditures to allocate them appropriately within organizations (Altin & YILMAZ, 2023). The importance of environmental accounting has been globally recognized, leading to legal requirements for environmental reporting (Zrnić et al., 2020).

Incorporating environmental cost information into existing accounting procedures and recognizing embedded environmental costs are key aspects of environmental accounting (Amaechi & Nwankwoeke, 2017). Various types of environmental accounting have been identified, including Organizational Environmental Management Accounting and Organizational Environmental Reporting Accounting (Hull et al., 2022). Accountants play a crucial role in environmental accounting and reporting (Hossain, 2019). Environmental management accounting assists in generating accurate environmental data for business decision-making and reporting (Srinammuang & Petcharat, 2018). The implementation of green accounting involves aspects such as environmental attention, responsibility, reporting, and audit (S et al., 2021). Corporate environmental accountability has become increasingly important due to rising environmental concerns globally (Yusoff et al., 2013).

The shift from environmental accounting to integrated reporting is viewed as a step towards achieving transparency and democratization in environmental disclosure (Abbasabadi, 2022). Environmental accounting practices include elaborating environmental budgets, calculating costs, and disclosing environmental information in various reports (Ribeiro & Aibar-Guzmán, 2010). The role of environmental management accounting in corporate sustainability reporting is fundamental (Sekerez,2017). In conclusion, environmental accounting and reporting are essential tools for organizations to effectively manage their environmental impacts, make informed decisions, and be accountable for their environmental responsibilities. The integration of environmental considerations into accounting practices is crucial for sustainable business operations and transparent reporting.

# 3.8. Social Accounting and Reporting

Social accounting and reporting have gained significant attention in the business world as a means to assess and communicate a company's social and environmental performance alongside its financial performance. Crowther (2000) emphasizes the importance of social accounting in identifying socially relevant behaviors and measuring social performance through appropriate reporting techniques. This sentiment is echoed by (Remlein, 2021), who categorizes social accounting as a term encompassing various forms of accounts that extend beyond economic aspects, including social responsibility accounting, social audits, and environmental accounting.

The evolution of social and environmental accounting and reporting (SEAR) has been driven by the demand for transparency and accountability on corporate social responsibility issues (O et al., 2016). This shift towards SEAR is further supported by (Gray, 2001), who views social reporting as integral to accountability, democracy, and sustainability. Additionally, the study by Islam & Dellaportas (2011) highlights positive attitudes among accountants towards corporate social and environmental accounting, albeit with limited progress in practice.

Furthermore, the literature suggests that social accounting practices not only enhance a firm's social responsibility but also contribute to its financial performance. Onyekwelu et al. (2014) demonstrate that social reporting can increase a firm's value, indicating a preference among accountants for accounting social activities using a cost-benefit approach. This aligns with (Imam, 2000), who stresses the importance of adopting social accounting practices to communicate the extent to which social responsibilities are fulfilled. In conclusion, social accounting and reporting play a crucial role in modern business practices, offering a comprehensive view of a company's operations beyond financial metrics. By integrating social and environmental considerations into reporting frameworks, organizations can enhance transparency, accountability, and ultimately, their overall performance.

# 3.9. Economic Accounting and Reporting

Economic accounting and reporting are fundamental for decision-making, accountability, and reflecting economic realities. The adoption of International Financial Reporting Standards (IFRS) has significantly improved financial reporting practices globally (Zakari, 2014). Integrated reporting systems have been recognized as a structured approach to enhance reporting practices (Prodanchuk et al., 2021). Moreover, the digitalization of accounting and financial reporting is crucial in the context of globalization and public administration (Baidybekova et al., 2021).

Financial reporting under economic policy uncertainty has attracted interest, with studies investigating how policy uncertainty impacts accounting practices (Ozili, 2020). Additionally, the timely inclusion of economic losses in financial reporting is highlighted as a critical aspect of financial reporting standards (Ball et al., 2000). Sustainability accounting reporting has emerged as a comprehensive approach that integrates economic, social, and environmental factors in reporting practices ("Accountants' Perspectives on the Environment", 2020).

The relationship between economic factors and the evolution of accounting practices is well-established, emphasizing the influence of economic conditions on shaping accounting standards and reporting requirements (Hassabelnaby et al., 2003). Islamic accounting is acknowledged for its emphasis on socio-economic fairness and adherence to Sharia principles, contributing to economic development (Alkali et al., 2017). Furthermore, the quality of financial reporting is associated with political-economic reforms, indicating a close connection between economic changes and reporting standards (Makhaiel & Sherer, 2018). In conclusion, economic accounting and reporting are essential components of the financial landscape, influenced by economic policies, global standards like IFRS, and the integration of sustainability factors. The interplay between economic conditions, regulatory frameworks, and reporting practices underscores the dynamic nature of accounting in reflecting and responding to economic realities.

# 3.10. Integrated Reporting for Sustainability and CSR

Integrated reporting for sustainability and corporate social responsibility (CSR) has gained significant attention in recent years. The integration of CSR into sustainable development goals through the Global Reporting Initiative (GRI) standards has been highlighted as a way for companies to link their CSR efforts to broader sustainability objectives (Bakardjieva, 2016). This approach involves incorporating environmental, social, and economic aspects into reporting, known as 'triple bottom line' accounting, to provide a comprehensive view of the company's impact (Hedberg & Malmborg, 2003).

Studies have shown that organizational slack can influence the extent of CSR, sustainability, and integrated reporting, with evidence from companies in Korea indicating a relationship between these factors (Kim et al., 2019). Furthermore, sustainability and CSR reporting have been identified as tools for measuring a company's commitment to sustainable development and enhancing transparency. While there may not always be a direct stimulatory relationship between CSR and sustainability reporting, the integration of CSR information into integrated reports has been advocated for its perceived relevance and impact on stakeholders (Quaak et al., 2007). Stakeholder inclusivity has been emphasized as a fundamental principle in sustainability reporting, aligning with the idea that integrated sustainability reporting should engage a wide range of stakeholders (Bucaro et al., 2020).

The prevalence of sustainability reporting in European corporate responsibility practices indicates a growing trend towards incorporating CSR into regular business affairs (Lingenfelder & Thomas, 2014). Additionally, the communication of CSR through sustainability reports has been recognized as a means for companies to convey their CSR efforts effectively, with comparisons made between Indian and multinational companies in this regard (Gatti &

Seele, 2013). In conclusion, the integration of CSR into sustainability reporting is essential for companies aiming to align their business practices with sustainable development goals. By following established standards like the GRI and engaging stakeholders through inclusive reporting practices, organizations can enhance transparency, accountability, and the overall impact of their CSR initiatives on sustainability.

#### 3.11. Challenges and Future Directions

The role of accounting in sustainability and corporate social responsibility (CSR) presents various challenges and future directions that are crucial for organizations aiming to integrate these principles effectively. Accounting practices play a significant role in measuring, reporting, and ensuring transparency in sustainability and CSR initiatives (Buckley, 2011). These initiatives are essential for organizations to address environmental and social concerns while maintaining financial viability (Adamkaite et al., 2022).

One of the challenges identified is the need for leadership mindset and corporate commitment to drive CSR adoption for sustainability (Kasradze et al., 2023). This highlights the importance of top management support and organizational culture in embedding sustainability practices. Additionally, the study emphasizes the role of human resource development in CSR and sustainability initiatives of multinational companies (Jang & Ardichvili, 2020), indicating the necessity of aligning HR practices with sustainability goals. Moreover, the study suggests that businesses in Asia are increasingly recognizing their social responsibilities and taking steps to address sustainability challenges (Romero & Lamadrid, 2014). This shift towards greater accountability and transparency is essential for organizations to build trust with stakeholders and contribute positively to society.

In terms of future directions, the study emphasizes the importance of combining legislation with CSR to address social and environmental issues effectively (Zhang et al., 2019). This indicates a potential shift towards more regulatory frameworks that encourage sustainable practices. Furthermore, the study explores the impact of sustainable board governance on CSR in the European capital market, highlighting the ongoing debate around future regulations in this area (Velte, 2022). Overall, the synthesis of these references underscores the critical role of accounting in driving sustainability and CSR efforts within organizations. Overcoming challenges such as leadership commitment, aligning HR practices, and embracing accountability will be essential for organizations to navigate towards a more sustainable and socially responsible future.

# 3.12. Limitations of Current Accounting Practices

Current accounting practices often struggle to fully integrate Corporate Social Responsibility (CSR) and sustainability aspects into organizational structures and reporting (Borges et al., 2017). Sustainability accounting, a subcategory of financial accounting, focuses on disclosing non-financial information to stakeholders (Luke & Adaramola, 2013). However, there is still room for improvement in mapping and reporting CSR practices within organizations (Borges et al., 2017). The integration of social, environmental, and economic aspects in decision-making processes is essential for effective sustainability accounting (Burritt & Schaltegger, 2010).

Research has shown a significant positive relationship between investments in CSR practices and financial performance sustainability (Gyane et al., 2021; Gyane et al., 2021). Sustainability accounting not only supports management decision-making but also offers tools for addressing various decisions, highlighting the importance of recognizing social and environmental impacts (Dečman et al., 2021). Additionally, sustainability accounting involves a full cost accounting approach to facilitate internal and external disclosure through sustainability reporting and CSR reporting (Petcharat & Mula, 2009).

Studies suggest that small businesses may lag in sustainability management due to

resource constraints and a limited perception of the business case for sustainability (Cantele et al., 2020). Companies that embrace corporate sustainability practices as ethical guidelines and implement environmental management systems and social responsibility projects are increasingly gaining competitive advantages (Bük, 2020). Moreover, the pandemic has influenced how businesses address social responsibility, sustainability practices, and corporate governance (Eweje et al., 2021). In conclusion, while progress has been achieved in integrating CSR and sustainability into accounting practices, there are still gaps in effectively mapping, reporting, and integrating these aspects into organizational structures. Enhancing sustainability accounting practices, acknowledging the significance of CSR, and aligning decision-making processes with social, environmental, and economic considerations are crucial steps towards more comprehensive and effective accounting practices.

# 3.13. Evolving Role of Technology in Enhancing Sustainability Accounting

The role of technology in enhancing sustainability accounting is multifaceted and encompasses various technological advancements that impact accounting practices. Digital technologies such as Industry 4.0 technologies, cloud computing, Big Data, the Internet of Things, artificial intelligence, blockchain, and green technology have been identified as key enablers in improving sustainability accounting (Klymenko et al., 2021; Vărzaru, 2022; Drejeris & Oželienė, 2019). These technologies offer opportunities to efficiently collect, analyze, and report data related to sustainability metrics. The integration of innovative financial instruments, carbon pricing mechanisms, and emerging technologies like blockchain and Al can contribute to enhancing sustainability-driven financial systems (Cumming, 2024). This integration not only fosters financial innovation but also aligns financial incentives with sustainable practices, promoting a more sustainable approach to accounting and reporting.

Accountants' IT competencies and responsibilities in supporting IT sustainability practices are crucial in bridging the gap between technology and sustainability in accounting professions (Kwistianus et al., 2021). Educational institutions play a significant role in preparing future accountants to effectively address sustainability challenges by enhancing students' understanding of the practical implementation of sustainability through information technology. Furthermore, the use of management accounting practices as facilitators of environmental management underscores the importance of accounting tools in reinforcing environmental sustainability efforts within organizations (Albelda, 2011). Practices such as investment appraisals, costing systems, budgets, and performance measures can strengthen environmental management systems and support decision-making processes that prioritize sustainability. In conclusion, the evolving role of technology in enhancing sustainability accounting is evident through the integration of digital technologies, financial innovations, IT competencies, and management accounting practices. Leveraging these advancements enables organizations to enhance their sustainability reporting, decision-making processes, and overall contribution to sustainable development.

# 3.14. Collaborative Efforts for Advancing Sustainability and CSR Accounting

Collaborative efforts are essential in advancing sustainability and corporate social responsibility (CSR). Murray et al. (2010) highlight the importance of collaborative possibilities in promoting CSR and sustainability, providing new insights for developing a research and praxis agenda in this area. Figueroa et al. (2022) emphasize that cross-collaboration between companies can drive the adoption of different techniques and enhance maturity levels in CSR practices. Fordham & Robinson (2018) further support this by indicating that multi-stakeholder collaborative approaches are crucial in determining strategic CSR approaches for broader benefits.

Pollach (2023) discusses how collaborative initiatives, such as those by the Danish government, have been pivotal in promoting CSR for social inclusion, competitiveness,

accountability, and sustainable development. Nicolopoulou (2011) raises the question of boundaries for collaboration in knowledge-intensive activities related to CSR and sustainability, underlining the need to advance these boundaries to accommodate rapid changes and global exposure. Rodríguez & Chalmeta (2020) stress the importance of utilizing social networks like Twitter for CSR management, fostering collaborative interactions with stakeholders for more sustainable CSR practices.

Vilkė et al. (2020) mention the historical focus on collaboration in CSR, particularly since the early 1990s, aligning with Freeman's stakeholder approach towards CSR. Additionally, Rana et al. (2022) suggest that understanding CSR as a collaborative action involving government, public, and private organizations is crucial for effective environmental management. Clune (2020) delves into how organizations can mobilize support for collaborative CSR change initiatives through effective engagement strategies. In conclusion, these references collectively underscore the significance of collaborative efforts in driving sustainability and CSR agendas. By engaging in multi-stakeholder collaborations, leveraging social networks, and aligning with governmental initiatives, organizations can enhance their CSR practices, promote sustainability, and address pressing environmental and social challenges.

#### 3.15. Future Research Directions

Future research directions regarding the role of accounting in sustainability and corporate social responsibility can be guided by several key themes highlighted in the literature. Tran et al. (2023) emphasize the importance of understanding sustainability accounting within networks of sociotechnical relations, using Actor-Network Theory (ANT) concepts to underscore the dualism of nature and society. O'Dwyer & Unerman (2016) stress the necessity of rigor in accounting for social sustainability to generate purposeful knowledge. Shen et al. (2020) suggest expanding research in China to develop integrative theories of corporate sustainability aligned with the UN Sustainable Development Goals. Zyznarska-Dworczak (2020) discusses the cognitive and conceptual approaches to sustainability accounting, highlighting its significance in business development and the broader social context.

Ascani et al. (2021) provide insights into the role of management accountants in sustainability accounting and reporting, pointing out research focuses and identifying future avenues. Botes et al. (2014) and Lodhia & Sharma (2019) contribute to the discussion by acknowledging the ongoing debate on the role of accounting in sustainability reporting and the broader aspects of sustainability. Bourmistrov & Mouritsen (2022) call for research on how accounting influences sustainable and smart cities, while Stewart (2023) highlights the impact of transformative sustainability education in accounting on students' attitudes towards sustainable development.

Moreover, Meutia et al. (2021) suggest exploring sustainability reporting in the public sector and SMEs, areas that have received less attention in prior studies. Roberts et al. (2020) discuss biodiversity and extinction accounting for sustainable development, emphasizing the need for further research in this field. Bhattacharyya (2022) provides insights into sustainability marketing research trends, offering recommendations for future research directions. In conclusion, future research on the role of accounting in sustainability and corporate social responsibility should consider the interdisciplinary nature of sustainability, the need for rigor in research methodologies, the influence of education on sustainability attitudes, and the exploration of sustainability reporting in various sectors. By addressing these aspects, researchers can contribute to advancing knowledge in accounting practices that promote sustainability and corporate social responsibility.

#### 4. Conclusion

Based on the extensive discussion presented in the literature, several key conclusions can be drawn regarding the role of accounting in promoting sustainability and corporate social responsibility (CSR). These conclusions are synthesized systematically to provide insights into stakeholder perspectives, investors' expectations, regulatory frameworks, employee expectations, community engagement, accounting practices, challenges, future directions, and the evolving role of technology and collaborative efforts in advancing sustainability and CSR accounting.

Firstly, stakeholder perspectives underscore the necessity of integrating diverse viewpoints into accounting practices to advance sustainability and CSR initiatives. This emphasizes the importance of inclusive and comprehensive approaches that consider various stakeholder groups. Secondly, investors' perception and expectations highlight the pivotal role of accounting information in influencing investment choices and driving sustainable business practices. Aligning investor expectations with company practices is crucial for fostering transparency, accountability, and long-term sustainable investments. Thirdly, regulators play a crucial role in shaping accounting practices for sustainability and CSR through the establishment of uniform frameworks and regulatory requirements. Regulatory frameworks guide and standardize CSR activities, ensuring transparency, accountability, and sustainable business practices. Fourthly, employees' expectations emphasize the significance of effective HR and accounting practices in fostering engagement, satisfaction, and organizational success. Meeting employee expectations through CSR practices contributes to enhancing employer brand and corporate reputation. Fifthly, community engagement is essential for promoting collaboration, inclusivity, and sustainable development. Accounting practices support community engagement efforts by providing clear financial reporting, promoting ethical practices, and ensuring effective resource allocation to address community needs.

Furthermore, accounting practices are fundamental for promoting sustainability and CSR within organizations. Reporting on sustainability practices enhances corporate governance practices, ensures sustainability, and contributes to sustainable shareholder value. Environmental accounting and reporting are critical tools for effectively managing environmental impacts, making informed decisions, and being accountable for environmental responsibilities. Similarly, social accounting and reporting offer comprehensive insights into a company's operations beyond financial metrics, enhancing transparency, accountability, and overall performance. Economic accounting and reporting reflect economic realities, influenced by economic policies, global standards, and the integration of sustainability factors. Integrated reporting for sustainability and CSR aligns business practices with sustainable development goals, enhancing transparency, accountability, and overall impact.

Despite progress, current accounting practices face limitations in fully integrating CSR and sustainability aspects. Enhancing sustainability accounting practices, acknowledging the significance of CSR, and aligning decision-making processes with social, environmental, and economic considerations are essential for more comprehensive and effective accounting practices. The evolving role of technology offers opportunities to enhance sustainability accounting through digital technologies, financial innovations, IT competencies, and management accounting practices. Leveraging these advancements enables organizations to improve sustainability reporting, decision-making processes, and overall contribution to sustainable development.

Collaborative efforts are crucial in advancing sustainability and CSR agendas, promoting multi-stakeholder collaborations, leveraging social networks, and aligning with governmental initiatives to enhance CSR practices and promote sustainability. Future research directions should consider the interdisciplinary nature of sustainability, rigor in research methodologies, the influence of education on sustainability attitudes, and exploration of sustainability reporting in various sectors. Addressing these aspects can contribute to advancing knowledge

in accounting practices that promote sustainability and corporate social responsibility.

#### 5. References

- Ackers, B. and Eccles, N. (2015). Mandatory corporate social responsibility assurance practices. Accounting Auditing & Accountability Journal, 28(4), 515-550. https://doi.org/10.1108/aaaj-12-2013-1554
- Adamkaite, J., Štreimikienė, D., & Rudžionienė, K. (2022). The impact of social responsibility on corporate financial performance in the energy sector: evidence from lithuania. Corporate Social Responsibility and Environmental Management, 30(1), 91-104. https://doi.org/10.1002/csr.2340
- Ameer, R. and Othman, R. (2011). Sustainability practices and corporate financial performance: a study based on the top global corporations. Journal of Business Ethics, 108(1), 61-79. https://doi.org/10.1007/s10551-011-1063-y
- Ascani, I., Ciccola, R., & Chiucchi, M. (2021). A structured literature review about the role of management accountants in sustainability accounting and reporting. Sustainability, 13(4), 2357. https://doi.org/10.3390/su13042357
- Astara, O. (2115). Corporate social responsibility: a marketing tool and/or a factor for the promotion of sustainable development for companies? an empirical examination of listed companies in the athens stock exchange. International Journal of Strategic Innovative Marketing. https://doi.org/10.15556/ijsim.02.01.002
- Bakardjieva, R. (2016). Sustainable development and corporate social responsibility: linking goals to standards. Journal of Innovations and Sustainability, 2(4), 23-35. https://doi.org/10.51599/is.2016.02.04.23
- Bhattacharyya, J. (2022). The structure of sustainability marketing research: a bibliometric review and directions for future research. Asia-Pacific Journal of Business Administration, 15(2), 245-286. https://doi.org/10.1108/apjba-06-2021-0239
- Borges, M., Anholon, R., Ordóñez, R., Quelhas, O., Santa-Eulalia, L., & Filho, W. (2017). Corporate social responsibility (csr) practices developed by brazilian companies: an exploratory study. International Journal of Sustainable Development & World Ecology, 25(6), 509-517. https://doi.org/10.1080/13504509.2017.1416700
- Botes, V., Low, M., & Chapman, J. (2014). Is accounting education sufficiently sustainable?. Sustainability Accounting Management and Policy Journal, 5(1), 95-124. https://doi.org/10.1108/sampi-11-2012-0041
- Bourmistrov, A. and Mouritsen, J. (2022). Guest editorial: accounting for sustainable and smart cities. Journal of Public Budgeting Accounting & Financial Management, 34(5), 577-582. https://doi.org/10.1108/jpbafm-11-2022-201
- Brandstätter, C., Schober, M., & Wilfinger, D. (2022). Financial sustainability in austrian industrial companies. Tehnički Glasnik, 16(3), 432-437. https://doi.org/10.31803/tg-20220504183611
- Brønn, P. and Vidaver-Cohen, D. (2008). Corporate motives for social initiative: legitimacy, sustainability, or the bottom line? Journal of Business Ethics, 87(S1), 91-109. https://doi.org/10.1007/s10551-008-9795-z
- Bucaro, A., Jackson, K., & Lill, J. (2020). The influence of corporate social responsibility measures on investors' judgments when integrated in a financial report versus presented in a separate report. Contemporary Accounting Research, 37(2), 665-695. https://doi.org/10.1111/1911-3846.12542
- Buckley, R. (2011). Accounting for sustainability: practical insights. Austral Ecology, 36(7), e40-e40. https://doi.org/10.1111/j.1442-9993.2011.02266.x
- Budd, J., Pohler, D., & Huang, W. (2021). Making sense of (mis)matched frames of reference: a dynamic cognitive theory of (in)stability in hr practices. Industrial Relations a Journal of Economy and Society, 61(3), 268-289. https://doi.org/10.1111/irel.12275
- Bük, T. (2020). Türkiye'de sürdürülebilirlik raporlaması uygulamaları. Pamukkale University Journal of Social Sciences Institute. https://doi.org/10.30794/pausbed.645522
- Burritt, R. and Schaltegger, S. (2010). Sustainability accounting and reporting: fad or trend?.

- Accounting Auditing & Accountability Journal, 23(7), 829-846. https://doi.org/10.1108/09513571011080144
- Caldera, S., Desha, C., & Dawes, L. (2019). Evaluating the enablers and barriers for successful implementation of sustainable business practice in 'lean' smes. Journal of Cleaner Production, 218, 575-590. https://doi.org/10.1016/j.jclepro.2019.01.239
- Cantele, S., Vernizzi, S., & Campedelli, B. (2020). Untangling the origins of sustainable commitment: new insights on the small vs. large firms' debate. Sustainability, 12(2), 671. https://doi.org/10.3390/su12020671
- Chillakuri, B. (2020). Understanding generation z expectations for effective onboarding. Journal of Organizational Change Management, 33(7), 1277-1296. https://doi.org/10.1108/jocm-02-2020-0058
- Clune, C. (2020). Framing engagement that resonates: organizing advocacy for corporate social and environmental accountability. European Accounting Review, 29(5), 851-875. https://doi.org/10.1080/09638180.2020.1746374
- Cooper, S. and Owen, D. (2007). Corporate social reporting and stakeholder accountability: the missing link. Accounting Organizations and Society, 32(7-8), 649-667. https://doi.org/10.1016/j.aos.2007.02.001
- Dashwood, H. (2012). Csr norms and organizational learning in the mining sector. Corporate Governance, 12(1), 118-138. https://doi.org/10.1108/14720701211191373
- Dečman, N., Remlein, M., & Rep, A. (2021). Sustainability and corporate social responsibility in accounting., 11-25. https://doi.org/10.18559/978-83-8211-055-5/01
- Dong, S. and Xu, L. (2016). The impact of explicit csr regulation: evidence from china's mining firms. Journal of Applied Accounting Research, 17(2), 237-258. https://doi.org/10.1108/jaar-03-2014-0030
- Dyllick, T. and Hockerts, K. (2002). Beyond the business case for corporate sustainability. Business Strategy and the Environment, 11(2), 130-141. https://doi.org/10.1002/bse.323
- Elmassri, M., Kuzey, C., Uyar, A., & Karaman, A. (2023). Corporate social responsibility, business strategy and governance performance. Management Decision, 61(10), 3106-3143. https://doi.org/10.1108/md-09-2022-1308
- Escrig-Olmedo, E., Rivera-Lirio, J., Torres, M., & Izquierdo, M. (2017). Integrating multiple esg investors' preferences into sustainable investment: a fuzzy multicriteria methodological approach. Journal of Cleaner Production, 162, 1334-1345. https://doi.org/10.1016/j.jclepro.2017.06.143
- Eweje, G., Iona, A., Foley, M., & Nerantzidis, M. (2021). Guest editorial. Corporate Governance, 21(6), 961-968. https://doi.org/10.1108/cg-09-2021-555
- Figueroa, C., Lee, K., & Jepson, W. (2022). Corporate social responsibility in the water industry: a critical review. Wiley Interdisciplinary Reviews Water, 9(6). https://doi.org/10.1002/wat2.1607
- Fordham, A. and Robinson, G. (2018). Mapping meanings of corporate social responsibility an australian case study. International Journal of Corporate Social Responsibility, 3(1). https://doi.org/10.1186/s40991-018-0036-1
- G, S. (2022). Impact of corporate social responsibility on corporate sector. Journal of Management and Science, 12(2), 20-23. https://doi.org/10.26524/jms.12.24
- Galpin, T. and Hebard, J. (2015). Sustainability in start-up ventures: what founders say versus what they do. World Journal of Entrepreneurship Management and Sustainable Development, 11(4), 246-255. https://doi.org/10.1108/wjemsd-05-2015-0025
- Gatti, L. and Seele, P. (2013). Evidence for the prevalence of the sustainability concept in european corporate responsibility reporting. Sustainability Science, 9(1), 89-102. https://doi.org/10.1007/s11625-013-0233-5
- Gray, R. (2001). Thirty years of social accounting, reporting and auditing: what (if anything) have we learnt?. Business Ethics a European Review, 10(1), 9-15. https://doi.org/10.1111/1467-8608.00207
- Gyane, A., Nunoo, E., Suleman, S., & Essandoh-Yeddu, J. (2021). Sustaining oil and gas multinational operations through corporate social responsibility practices. Discover

- Sustainability, 2(1). https://doi.org/10.1007/s43621-021-00042-x
- Gyane, A., Nunoo, E., Suleman, S., & Essandoh-Yeddu, J. (2021). Sustaining the oil and gas multinationals' operations through corporate social responsibility practices.. https://doi.org/10.21203/rs.3.rs-557270/v1
- Hashim, N., Mohammad, H., & Alam, M. (2021). The effect of microcredit on the relationship between sustainability practices and business performance of microenterprises in malaysia. International Journal of Academic Research in Business and Social Sciences, 11(6). https://doi.org/10.6007/ijarbss/v11-i6/10110
- Hedberg, C. and Malmborg, F. (2003). The global reporting initiative and corporate sustainability reporting in swedish companies. Corporate Social Responsibility and Environmental Management, 10(3), 153-164. https://doi.org/10.1002/csr.38
- Hilber, A., Blake, C., Bohle, L., Bandali, S., Agbon, E., & Hulton, L. (2016). Strengthening accountability for improved maternal and newborn health: a mapping of studies in sub-saharan africa. International Journal of Gynecology & Obstetrics, 135(3), 345-357. https://doi.org/10.1016/j.ijgo.2016.09.008
- Hoepen, R. and Coetzee, K. (2020). Community engagement and accounting education research., 177-203. https://doi.org/10.18820/9781928480471/08
- Hoque, N., Rahman, A., Molla, R., Noman, A., & Bhuiyan, M. (2018). Is corporate social responsibility pursuing pristine business goals for sustainable development?. Corporate Social Responsibility and Environmental Management, 25(6), 1130-1142. https://doi.org/10.1002/csr.1527
- Høgevold, N., Svensson, G., & Padin, C. (2015). A sustainable business model in services: an assessment and validation. International Journal of Quality and Service Sciences, 7(1), 17-33. https://doi.org/10.1108/ijqss-09-2013-0037
- Høgevold, N., Svensson, G., Rodriguez, R., & Eriksson, D. (2019). Relative importance and priority of tbl elements on the corporate performance. Management of Environmental Quality an International Journal, 30(3), 609-623. https://doi.org/10.1108/meq-04-2018-0069
- Høgevold, N. and Svensson, G. (2016). Framing the development and directions of business sustainability efforts. Corporate Governance, 16(4), 709-725. https://doi.org/10.1108/cg-11-2015-0148
- Imam, S. (2000). Corporate social performance reporting in bangladesh. Managerial Auditing Journal, 15(3), 133-142. https://doi.org/10.1108/02686900010319384
- Islam, M. and Dellaportas, S. (2011). Perceptions of corporate social and environmental accounting and reporting practices from accountants in bangladesh. Social Responsibility Journal, 7(4), 649-664. https://doi.org/10.1108/174711111111175191
- Jan, A., Marimuthu, M., & Hassan, R. (2019). Sustainable business practices and firm's financial performance in islamic banking: under the moderating role of islamic corporate governance. Sustainability, 11(23), 6606. https://doi.org/10.3390/su11236606
- Jang, S. and Ardichvili, A. (2020). The role of hrd in csr and sustainability: a content analysis of corporate responsibility reports. European Journal of Training and Development, 44(6/7), 549-573. https://doi.org/10.1108/eitd-01-2020-0006
- Juniarti, J. (2018). Exploring the sustainable shareholder value of corporate social responsibility activities. International Journal of Management and Applied Research, 5(2), 42-54. https://doi.org/10.18646/2056.52.18-004
- Kang, G. (2024). A comparison of analysts' and investors' information efficiency of corporate social responsibility activities. Sustainability Accounting Management and Policy Journal, 15(2), 547-572. https://doi.org/10.1108/sampj-02-2023-0079
- Karlsson, N., Laurell, H., Lindgren, J., Pehrsson, T., Andersson, S., & Svensson, G. (2018). A cross-country comparison and validation of firms' stakeholder considerations in sustainable business practices. Corporate Governance, 18(3), 408-424. https://doi.org/10.1108/cg-07-2017-0131
- Kasradze, M., Saraji, M., & Štreimikienė, D. (2023). Challenges to corporate social responsibility adoption for sustainability: a picture fuzzy approach. Integrated

- Environmental Assessment and Management, 19(5), 1254-1275. https://doi.org/10.1002/ieam.4740
- Kim, P., Low, C., & Ang, S. (2013). Confucian ethics, governance and corporate social responsibility. International Journal of Business and Management, 8(4). https://doi.org/10.5539/ijbm.v8n4p30
- Kim, S., Shin, H., Shin, H., & Park, S. (2019). Organizational slack, corporate social responsibility, sustainability, and integrated reporting: evidence from korea. Sustainability, 11(16), 4445. https://doi.org/10.3390/su11164445
- Kolk, A. and Perego, P. (2008). Determinants of the adoption of sustainability assurance statements: an international investigation. Business Strategy and the Environment, 19(3), 182-198. https://doi.org/10.1002/bse.643
- Lingenfelder, D. and Thomas, A. (2014). Stakeholder inclusiveness in sustainability reporting by mining companies listed on the johannesburg securities exchange. African Journal of Business Ethics, 5(1). https://doi.org/10.15249/5-1-46
- Lodhia, S. and Sharma, U. (2019). Sustainability accounting and reporting: recent perspectives and an agenda for further research. Pacific Accounting Review, 31(3), 309-312. https://doi.org/10.1108/par-02-2019-121
- Low, M. and Spong, H. (2021). Predicting employee engagement with micro-level corporate social responsibility (csr) practices in the public accounting firms. Social Responsibility Journal. https://doi.org/10.1108/srj-07-2020-0300
- Lu, J., Liang, M., Zhang, C., Rong, D., Guan, H., Mazeikaite, K., ... & Štreimikis, J. (2020). Assessment of corporate social responsibility by addressing sustainable development goals. Corporate Social Responsibility and Environmental Management, 28(2), 686-703. https://doi.org/10.1002/csr.2081
- Luke, O. and Adaramola, A. (2013). Triple bottom line reporting: an assessment of sustainability in banking industry in nigeria. Asian Journal of Finance & Accounting, 5(2), 127. https://doi.org/10.5296/ajfa.v5i2.4121
- MacQueen, K., Bhan, A., Fröhlich, J., Holzer, J., & Sugarman, J. (2015). Evaluating community engagement in global health research: the need for metrics. BMC Medical Ethics, 16(1). https://doi.org/10.1186/s12910-015-0033-9
- Marsh, V., Kamuya, D., Mlamba, A., Williams, T., & Molyneux, S. (2010). Experiences with community engagement and informed consent in a genetic cohort study of severe childhood diseases in kenya. BMC Medical Ethics, 11(1). https://doi.org/10.1186/1472-6939-11-13
- Ma'aji, M., Anderson, E., Sviatko, M., & Hi, L. (2022). Preliminary insights on sustainability reporting practice in cambodia. Journal of Sustainable Business and Economics, 5(4), 4-13. https://doi.org/10.30564/jsbe.v5i4.24
- Meixell, M. and Luoma, P. (2015). Stakeholder pressure in sustainable supply chain management. International Journal of Physical Distribution & Logistics Management, 45(1/2), 69-89. https://doi.org/10.1108/ijpdlm-05-2013-0155
- Meutia, I., Yaacob, Z., & Kartasari, S. (2021). Sustainability reporting: an overview of the recent development. Accounting and Financial Control, 3(1), 23-39. https://doi.org/10.21511/afc.03(1).2020.03
- Mishra, R., Singh, P., & Sarkar, S. (2013). Corporate social responsibility for a sustainable inclusive growth in india. Journal of Management and Development Studies, 25(1), 39-58. https://doi.org/10.3126/jmds.v25i1.24936
- Monk, J. (2020). Placing blame or a call to action? an analysis of uwezo in the kenyan press. Education Policy Analysis Archives, 28, 185. https://doi.org/10.14507/epaa.28.5268
- Moratis, L. and Brandt, S. (2017). Corporate stakeholder responsiveness? exploring the state and quality of gri-based stakeholder engagement disclosures of european firms. Corporate Social Responsibility and Environmental Management, 24(4), 312-325. https://doi.org/10.1002/csr.1408
- Murray, A., Haynes, K., & Hudson, L. (2010). Collaborating to achieve corporate social responsibility and sustainability?. Sustainability Accounting Management and Policy

- Journal, 1(2), 161-177. https://doi.org/10.1108/20408021011089220
- Nelson, S. and Duxbury, L. (2020). Breaking the mold: retention strategies for generations x and y in a prototypical accounting firm. Human Resource Development Quarterly, 32(2), 155-178. https://doi.org/10.1002/hrdq.21414
- Neves, M., Santos, A., Proença, C., & Pinho, C. (2022). The influence of corporate governance and corporate social responsibility on corporate performance: an iberian panel data evidence. Euromed Journal of Business, 18(4), 552-574. https://doi.org/10.1108/emjb-01-2022-0002
- Ng, E. and Burke, R. (2010). Predictor of business students' attitudes toward sustainable business practices. Journal of Business Ethics, 95(4), 603-615. https://doi.org/10.1007/s10551-010-0442-0
- Nguyen, H., Le, D., Ho, T., & Nguyen, P. (2020). Enhancing sustainability in the contemporary model of csr: a case of fast fashion industry in developing countries. Social Responsibility Journal, 17(4), 578-591. https://doi.org/10.1108/srj-03-2019-0108
- Nicolopoulou, K. (2011). Towards a theoretical framework for knowledge transfer in the field of csr and sustainability. Equality Diversity and Inclusion an International Journal, 30(6), 524-538. https://doi.org/10.1108/02610151111157738
- Nishii, L., Lepak, D., & Schneider, B. (2008). Employee attributions of the "why" of hr practices: their effects on employee attitudes and behaviors, and customer satisfaction. Personnel Psychology, 61(3), 503-545. https://doi.org/10.1111/j.1744-6570.2008.00121.x
- Özcan, F. and Elçi, M. (2020). Employees' perception of csr affecting employer brand, brand image, and corporate reputation. Sage Open, 10(4), 215824402097237. https://doi.org/10.1177/2158244020972372
- O'Dwyer, B. and Unerman, J. (2016). Fostering rigour in accounting for social sustainability. Accounting Organizations and Society, 49, 32-40. https://doi.org/10.1016/j.aos.2015.11.003
- Park, J., Perumal, S., Sanyal, S., An, N., Ray, S., Krishnan, R., ... & Thangam, D. (2022). Sustainable marketing strategies as an essential tool of business. American Journal of Economics and Sociology, 81(2), 359-379. https://doi.org/10.1111/ajes.12459
- Patra, B. and Lenka, U. (2023). Scientometric, fuzzy ngt and dematel analysis for determining sustainable business practices for entrepreneurial firms. Benchmarking an International Journal, 31(1), 162-185. https://doi.org/10.1108/bij-02-2022-0091
- Paul, S., Ali, S., & Moktadir, M. (2020). Guest editorial. Modern Supply Chain Research and Applications, 2(3), 115-116. https://doi.org/10.1108/mscra-08-2020-024
- Perkiss, S., Bayerlein, L., & Dean, B. (2020). Facilitating accountability in corporate sustainability reporting through spotlight accounting. Accounting Auditing & Accountability Journal, 34(2), 397-420. https://doi.org/10.1108/aaaj-08-2019-4142
- Petcharat, N. and Mula, J. (2009). Identifying system characteristics for development of a sustainability management accounting information system: towards a conceptual design for the manufacturing industry.. https://doi.org/10.1109/coinfo.2009.19
- Peterson, M., Watson, F., & Abou-Khalil, W. (2023). Explaining consumer support for sustainable business practices in the frontier market of lebanon. Journal of Macromarketing, 43(3), 351-366. https://doi.org/10.1177/02761467231181116
- Pollach, I. (2023). In search of change: organizational role expectancies of csr professionals. Business Ethics the Environment & Responsibility, 33(2), 201-216. https://doi.org/10.1111/beer.12592
- Prasetya, H., Saraswati, E., & Ghofar, A. (2017). Corporate social responsibility disclosure and corporate financial performance: a meta-analysis. Russian Journal of Agricultural and Socio-Economic Sciences, 68(8), 3-11. https://doi.org/10.18551/rjoas.2017-08.01
- Qing, C. and Jin, S. (2022). How does corporate social responsibility affect sustainability of social enterprises in korea?. Frontiers in Psychology, 13. https://doi.org/10.3389/fpsyg.2022.859170
- Quaak, L., Aalbers, T., & Goedee, J. (2007). Transparency of corporate social responsibility in

- dutch breweries. Journal of Business Ethics, 76(3), 293-308. https://doi.org/10.1007/s10551-006-9282-3
- Ramsay, H., Scholarios, D., & Harley, B. (2000). Employees and high-performance work systems: testing inside the black box. British Journal of Industrial Relations, 38(4), 501-531. https://doi.org/10.1111/1467-8543.00178
- Rana, T., Lowe, A., & Azam, M. (2022). Green governmentality and climate change risk management: the case of a regulatory reform in bangladesh. Accounting Auditing & Accountability Journal, 36(3), 801-829. https://doi.org/10.1108/aaaj-05-2021-5286
- Remlein, M. (2021). Sustainable development in accounting., 125-134. https://doi.org/10.18559/978-83-8211-074-6/ii5
- Roberts, L., Hassan, A., Elamer, A., & Nandy, M. (2020). Biodiversity and extinction accounting for sustainable development: a systematic literature review and future research directions. Business Strategy and the Environment, 30(1), 705-720. https://doi.org/10.1002/bse.2649
- Rodríguez, P. and Chalmeta, R. (2020). Analysis of the use of twitter as a tool for the management and communication of the csr of leading european firms. International Journal of Web Based Communities, 16(2), 180. https://doi.org/10.1504/ijwbc.2020.107157
- Romero, K. and Lamadrid, R. (2014). Rethinking corporate social responsibility within the sustainability agenda. Journal of Global Responsibility, 5(2), 180-202. https://doi.org/10.1108/jgr-06-2014-0023
- Romero, K. and Lamadrid, R. (2014). Rethinking corporate social responsibility within the sustainability agenda. Journal of Global Responsibility, 5(2), 180-202. https://doi.org/10.1108/jgr-06-2014-0023
- Santos, M., Svensson, G., & Padín, C. (2013). Indicators of sustainable business practices: woolworths in south africa. Supply Chain Management an International Journal, 18(1), 104-108. https://doi.org/10.1108/13598541311293212
- Santos, M., Svensson, G., & Padín, C. (2014). A "fivefold bottom line" approach of implementing and reporting corporate efforts in sustainable business practices. Management of Environmental Quality an International Journal, 25(4), 421-430. https://doi.org/10.1108/meq-04-2013-0026
- Šević, N. and Bajalski, B. (2019). Managing corporate social and environmental responsibility. Knowledge International Journal, 30(1), 55-58. https://doi.org/10.35120/kij300155p
- Shen, H., Ng, A., Zhang, J., & Wu, L. (2020). Sustainability accounting, management and policy in china: recent developments and future avenues. Sustainability Accounting Management and Policy Journal, 11(5), 825-839. https://doi.org/10.1108/sampj-03-2020-0077
- Siladjaja, M. (2021). The positive investor perception on earnings quality and tax management. Jurnal Aset (Akuntansi Riset), 13(2), 259-273. https://doi.org/10.17509/jaset.v13i2.26402
- Stewart, V. (2023). Transformative sustainability education in accounting: effects on male and female students' attitudes toward sustainable development. International Journal of Sustainability in Higher Education, 25(3), 616-630. https://doi.org/10.1108/ijshe-06-2023-0235
- Taleb, M. (2016). Csr monetary accounting impact mechanism: a conceptual model. International Journal of Accounting and Financial Reporting, 6(2), 395. https://doi.org/10.5296/ijafr.v6i2.11002
- Tran, H., Nguyen, L., & Lemma, T. (2023). Accounting infrastructure and promissory sustainable extractive industries: an actor-network theory analysis. Meditari Accountancy Research, 32(1), 151-175. https://doi.org/10.1108/medar-03-2023-1939
- Vats, D. (2021). Insight of corporate social responsibility aftermath covid -19 pandemic in india. Journal of Commerce & Trade, 16(2), 58-62. https://doi.org/10.26703/jct.v16i2-11
- Velte, P. (2022). Does sustainable board governance drive corporate social responsibility? a structured literature review on european archival research. Journal of Global

- Responsibility, 14(1), 46-88. https://doi.org/10.1108/jgr-05-2022-0044
- Vilkė, R., Gedminaitė-Raudonė, Ž., & Vidickienė, D. (2020). Collaboration for the socially responsible development of rural regions: biogas production in lithuanian farms. Social Responsibility Journal, 16(6), 877-898. https://doi.org/10.1108/srj-07-2019-0235
- Williams, B. (2015). Reporting on sustainability by australian councils a communication perspective. Asian Review of Accounting, 23(2), 186-203. https://doi.org/10.1108/ara-12-2013-0079
- Zhang, D., Morse, S., & Ma, Q. (2019). Corporate social responsibility and sustainable development in china: current status and future perspectives. Sustainability, 11(16), 4392. https://doi.org/10.3390/su11164392
- Zyznarska-Dworczak, B. (2020). Sustainability accounting—cognitive and conceptual approach. Sustainability, 12(23), 9936. https://doi.org/10.3390/su12239936